

Library Bulletin

A monthly publication of LRC

Issue Include:

- News Corner
- Selected Article
- UMT Digital Resources
- Current Contents of CAD
- New Books Added
- Current Contents of Journals



Table of Contents

News Corner

Library to ink Memorandum of Understanding with Pakistan foundation London -----	3
--	---

Selected Article

The rupee under pressure /by Ashfaq H Khan-----	4
---	---

UMT Digital Resource

IET Digital Library -----	7
---------------------------	---

Current Contents of CAD (*Current Affairs Database*)

(Note: Articles are hyperlinked to their fulltexts online)

Agriculture-----	14
Banking & Finance -----	14
Corporate Law and Regularity Bodies-----	14
Economy-----	14
Education-----	15
Industry-----	15
Ideology -----	16
International Relation -----	16
Judiciary and Government -----	16
Society -----	17
Politics-----	18

New Books Added

PFL Books added in UMT Library -----	19
--------------------------------------	----

Current Journals Contents

Bloomberg Business Week-----	22
Foreign Affair-----	30
Harvard Business Review-----	33
National Geographic-----	35
News Week-----	36
Readers Digest -----	39
Scientific American-----	42
The Economist-----	44
Time-----	52

News Corner

Library to ink Memorandum of Understanding with Pakistan foundation London

UMT Library will sign a Memorandum of Understanding with Pakistan Foundation of London, charity organization working to build dynamic knowledge societies through knowledge resources dissemination, to further strengthen the ties.

Through this MoU, UMT Library and PFL will strengthen the mutual relationship already guiding both institutions to cope with the challenges of advanced learning needs. The role and responsibility will also be reviewed, refreshed and redesigned on more vibrant and practical basis. Both will play a pivotal role in harnessing socio-cultural, socio-intellectual and socio-academic aspects at UMT by naming First floor of LRC as Zafar Iqbal Floor

Learning partners will formulate the strategy for the utilization of resources. The PFL and the LRC will jointly craft policies pertaining to the proposed Zafar Iqbal Floor. The PFL will allocate annual budget consistent with the development of PFL collection / proposed Zafar Iqbal floor. The PFL will consider and determines infrastructure requirement of proposed Zafar Iqbal floor as well as appropriation for the repair and maintenance of PFL section.



Selected Article

The rupee under pressure /by Ashfaq H Khan

30th July, 2013

Pakistan and the IMF have reached a staff level agreement for a \$5.3 billion bailout programme. Before this programme is presented to the executive board of the IMF for its approval in early September, Pakistan will have to implement certain prior actions. Two of the prior actions pertain to the State Bank of Pakistan (SBP) namely, pursuing a flexible exchange rate policy and tightening the monetary policy by raising the discount rate within the range of 100-150 basis points.

While the SBP is likely to tighten monetary policy in August, it has already started implementing the prior action pertaining to exchange rate. The SBP has withdrawn itself from intervening in the foreign exchange market.

The SBP, like other central banks in emerging markets (for example, India), has been intervening in the FX market to create a balance between demand and supply of foreign exchange with a view to maintaining stability in the exchange rate. In the absence of sizeable inflow of foreign exchange and continued payment to meet external debt obligations, the SBP has lost almost \$10 billion in its foreign exchange reserves in two years. In order to protect its own foreign exchange reserves, the SBP also borrowed from commercial banks in the forward swap market to the extent of \$2.35 billion. The decline in foreign exchange reserves from \$14.776 billion in July 2011 to \$5.153 billion by July 19, 2013 on the one hand, and heavy repayment to the IMF and other external creditors, on the other – in addition to financing current account deficit amounting to \$2.30 billion in 2012-13 – have forced the government to seek a balance of payments support from the IMF. If there is no programme or a delay in the approval of the programme with the IMF, Pakistan is likely to default in its external debt payment obligations by end-December 2013 with attendant consequences for the economy.

It is against this backdrop that implementing prior actions has assumed critical importance for short-to-medium term economic stability. The SBP has withdrawn itself from the FX market for two reasons. First, it has to implement prior action and second, it has lost the capacity to intervene in the FX market as its effective foreign exchange reserves have fallen to \$2.8 billion (\$5.153-\$2.35). Consequently, Pakistan's exchange rate depreciated from Rs98.5 per dollar on June 1 to Rs101.4 per dollar on July 26.

The open market exchange rates have reacted violently for several reasons. First, as the news spread that the SBP had withdrawn itself from the FX market, unscrupulous elements as always – took control of the market by indulging in speculation and hoarding of foreign exchange. Second, the finance minister's statement that the government is seeking heavy upfront payment from the IMF gave an impression that the government had become desperate to build reserves.

Third, the government's ill-thought decision to allow the tax authorities to get direct access to bank accounts of individuals has created fear among the people. This has encouraged dollarisation in the country as people are withdrawing their money from banks and buying dollars from the open market. This has created an extra demand for the dollar in the open market. Fourth, the currency dealers have indulged in hoarding of dollars to get higher spread. Fifth, the SBP had taken certain measures as part of the anti-money laundering drive reportedly. The market, however, believed that

the government had become nervous and was taking measures to protect its foreign exchange reserves.

All these factors have contributed to the nervousness in the FX market and provided a field day to corrupt elements to play havoc with the exchange rate. Accordingly, the open market exchange rate moved from Rs100 per dollar to Rs104.7 per dollar. However, the actual trade in open market is taking place at Rs106-107 per dollar. The spread between the inter-bank and open market exchange rate has widened to Rs5-6 per dollar. This is a serious development as the spread normally has been in the range of Rs1-1.5 per dollar.

The widening of the spread will encourage expatriate Pakistanis to remit money through non-banking channels. This will adversely affect the flow of remittances from official banking channels. Any slowdown in remittances will have serious consequences for current account deficit as well. If corrective measures are not taken immediately, the rupee will be at the mercy of unscrupulous, dishonest elements in the FX market.

I would urge the finance minister to take this matter seriously and not leave it to the SBP alone. I would also urge the minister to concentrate exclusively on the economy and not spread himself too thinly on political matters. His performance will, after all, be judged by the performance of the economy.

Invariably, exchange rate depreciation has been an essential part of the conventional macroeconomic policies advocated by the IMF. Empirical evidence suggests that exchange rate depreciation has been associated with deceleration in economic growth, increase in unemployment and poverty, undermining of public sector investment and development strategies, increase in cost of living, worsening of income distribution and shifting of the burden of adjustment to low-income groups.

The G-20 leadership has now moved out of the conventional macroeconomic policies pursued by the IMF. Devaluation in the midst of a depressed global economy will not work. A developing economy like Pakistan cannot increase its exports by changing relative price through devaluation in a recession-hit industrialised economy.

Devaluation increases the cost of imported inputs of export-oriented industries. Hence, the larger the share of imported inputs in total inputs of export-oriented industries, the lesser will be the beneficial effect of devaluation on balance of payments. Furthermore, the experience of the 1990s suggests that the benefits of devaluation have always accrued to importers of Pakistani goods. The importers force Pakistani exporters to reduce the unit price of goods to the extent of devaluation. This fact is known to the current finance minister as well.

On the contrary, devaluation will have a far-reaching adverse impact on Pakistan's economy. It will increase public debt (one rupee loss in the exchange rate will add Rs60 billion to public debt) and interest payment accordingly, thus eroding fiscal space to undertake development projects. More importantly, it will increase the cost of imported fuel used in power generation. Today, the gap between Nepra-determined tariff and actual tariff stands at Rs6 per unit. The government has earmarked Rs150 billion in the budget to take care of Rs2 per unit and it is supposed to increase power tariff by Rs4 per unit as prior action. All this calculation has gone haywire. The gap between determined and actual tariff must have increased by now. It will contribute to building circular debt once again.

This is serious business and requires the complete attention of the finance minister. I would urge him to take serious notice of what corrupt and unscrupulous elements have done in the FX market. It is

clear that the minister is not being briefed properly and that the economic policy is being formulated on an ad hoc basis rather than on sound thinking.

The writer is principal and dean of NUST Business School, Islamabad.

Email: ahkhan@nbs.edu.pk

Courtesy to The News



UMT Digital Resources



IET Digital Library:

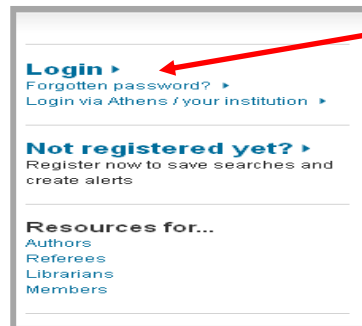
The IET Digital Library is a global repository of science, engineering and technology focused content produced by the world's leading international scientific organisation and thought leader – the IET (The Institute of Engineering and Technology). Accessible at library main page (<http://digital-library.theiet.org/>) where you will be able to browse the contents and abstracts for all journals, magazines and conference content as well as access the article. IET Digital Library For Research in Computing, Electronics, Engineering, Technology and Telecommunications.

Getting Started:

Go to the Library website: <http://library.umt.edu.pk/index.html> and select the database you want from the Digital Resources (menu on middle of the screen) or simply click @ <http://digital-library.theiet.org/>.

Home Page of IET Digital Library:

Your Profile:

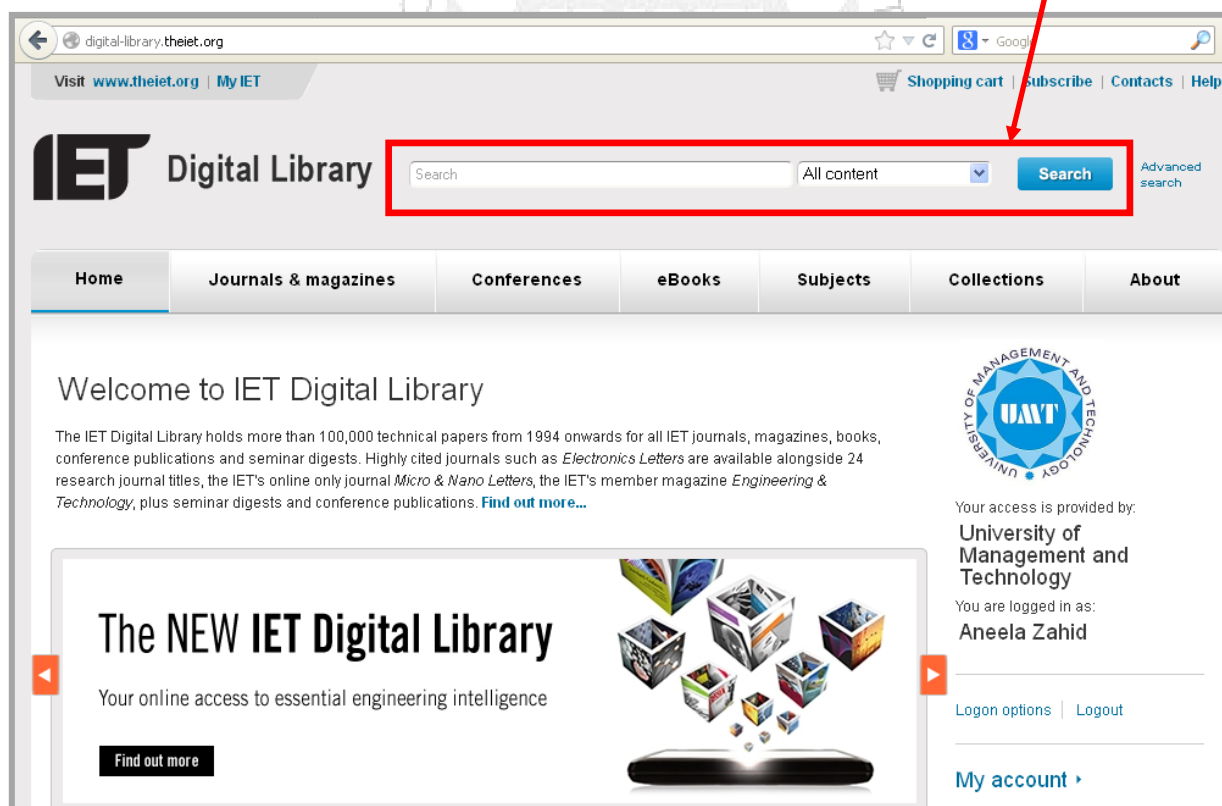


Access "Your Profile" account using the login box on the left-hand navigation.

Quick Search:

To perform a quick search, simply **Enter Any Word** in the box provided at the Center of the homepage.

The search box is situated on the center of the homepage for ease of access. This is a simple search where you have just **one search box to enter a word or phrase**.

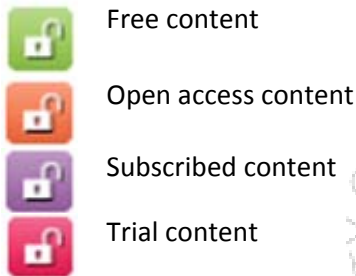




Restrict your search by content type:

- **All content** – searches within all the above.
- **Journals & Magazines** – searches within eJournal & magazines content.
- **Books** – searches within eBook Series content.
- **Conferences** – searches within conferences material

Other ICONS and their context:



Advance Search:

The **Advanced search** allows you to be more specific when you **Search All Issues**:

digital-library.theiet.org/search/advancedsearch

Home > Advanced search

Advanced search

Enter one or more search criteria below. Boolean AND, OR and NOT are supported (e.g. fuel AND cell). To find an exact phrase use the quotation mark (e.g. "fuel cell"). Use asterisks (*) to match partial words in fields (e.g. optic*).

Search for: All of these words

☐ Within the full text?

This author:

This title:

This ISSN / ISBN or DOI:

But don't search for:

Search within

This subject: All subjects

This publication type: All content

Search between these dates: From All years to

Sort results by: Relevance

You are logged in as: Aneela Zahid

[Ligon options](#) | [Logout](#)

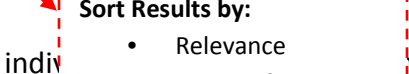
[My account >](#)

Key

- Free content
- Open access content
- Subscribed content
- Trial content

Subscribe to our publications
[Find out more >](#)

[Getting started](#)

-  **Sort Results by:**
- Relevance
 - Newest first
 - Title A to Z
 - Author A to Z
- in the **Journals, Magazines** and **Conferences** listed. to select **All**
- Enter your fields to search. Search terms are provided. Use the drop-down menus to select which fields to search. You can combine search terms using the Boolean logical operators **AND, OR, NOT** or **NEAR**.
- You may wish to change the **Hitlist Sorting Options** (e.g. Show Most Recent First), **Records Per Page** (10, 20, 50 or 100).
- Set a **Publication Date Range** and **Volume/Issue Range** if required.

Search Results:

Regardless of your chosen search method your results will appear in a standard format.

Home > Search results

Search results

1-10 of 4,557 results, from **AND** Title for 'engineering' [Modify this search](#) [Show](#) / [Hide](#) details

Sort by: [Relevance](#) | [Newest first](#) | [Author A to Z](#) | [Titles A to Z](#) Items per page: [10](#) | [20](#) | [50](#) | [100](#)

Filter by subject:

- Electrical and electronic engineering [1042]
- Mechanical and production engineering [695]
- General topics, engineering mathematics and materials science [612]
- Computer and control engineering [586]
- General electrical engineering topics [571]
- General topics in manufacturing and production engineering [552]
- General support functions [361]
- Education and training [301]
- Computer applications [293]
- Computer software [282]
- [See more](#)

Filter by content type:

The eccentric engineer
 Author(s): J. Pollard
 Source: *Engineering & Technology*, Volume 8, issue 1, 2013 , p. 101 - 101
 Type: Article
[Show details](#)

Analysis of jet engine modulation effect with extended Hilbert-Huang transform
 Author(s): J.H. Park, N.H. Myung, H. Lim
 Source: *Electronics Letters*, Volume 49, issue 3, January 2013, p. 215 - 216
 Type: Article
[Show details](#)

The eccentric engineer
 Author(s): J. Pollard
 Source: *Engineering & Technology*, Volume 7, issue 12, 2012 , p. 98 - 98
 Type: Article
[Show details](#)

The eccentric engineer
 Author(s): J. Pollard
 Source: *Engineering & Technology*, Volume 7, issue 11, 2012 , p. 104 - 104
 Type: Article
[Show details](#)






University of Management and Technology

Your access is provided by:
University of Management and Technology





You are logged in as:
Aneela Zahid

[Logon options](#) | [Logout](#)

My account

Share     

Tools

-  [View search History](#)
-  [Save search](#)
-  [Create search alert](#)
-  [Export citations](#)

Click @ View Search

Export Citation

Save the Search

Export Citation tool

- If you have a high number of results, they will be displayed 10 per page in **Relevance Order**. You will also be given an option to **refine your search** by adding additional search terms.

- ☉ The option is given to **Re-sort** results by **Show Most Recent First**, **Show Earliest First**, or by **Journal/Conf. proceeding title**.
- ☉ To view an abstract, click on the document title. It is then possible to download to bibliographic management software such as Endnote.
- ☉ To view the article, click on **Full Text: PDF**. If your Adobe toolbar allows, it should be possible to print, save and email the whole article.

Managing Results:

- ☉ If you would like to save a publication, eBook or document click on **Save search** under **Tools** on the **Search results** page
- ☉ Tick the box next to search you wish to save
- ☉ Use the 'Save...' dropdown to decide if you want to save the search as an individual item or into a folder
- ☉ Click the orange 'go' button
- ☉ To see the saved searches, click on the **Saved searches** tab
- ☉ To set up an email alert, simply tick the **Receive email alert?** Box

Importing Citations from IET Digital Library:

After you have logged into your account, and have performed your search:

1-20 of 13,769 results, from all fields including fulltext for 'engineering mathematics and mathematical techniques' AND Article for 'Journal' [Modify this search](#) [Show / Hide details](#)

Sort by: **Relevance** | [Newest first](#) | [Author A to Z](#) | [Titles A to Z](#) Items per page: [10](#) | [20](#) | [50](#) | [100](#)

Filter by subject:

- Electrical and electronic engineering [7953]
- Computer and control engineering [4286]
- Communications [2862]
- General topics, engineering mathematics and materials science [2700]
- Engineering mathematics and mathematical techniques [2319]
- Systems and control theory [2272]
- Power systems and applications [2240]
- Information and communication theory [2060]
- Circuit theory and circuits [1528]
- Electromagnetic fields [1356]
- [See more](#)

Filter by content type:

- Article [13715]

Mathematics and the engineer
 Author(s): P.L. Taylor
 Source: Journal of the IEE, Volume 9, issue 99, 1963, p. 124 - 125
 Type: Article
[Show details](#)

Mathematics as an educational discipline for the engineer
 Author(s): P.L. Taylor
 Source: Proceedings of the Institution of Electrical Engineers, Volume 110, issue 4, 1963, p. 775 - 784
 Type: Article
[Show details](#)

Vocational education as preparation for university engineering mathematics
 Author(s): D. Lawson
 Source: Engineering Science & Education Journal, Volume 9, issue 2, 2000, p. 89 - 92
 Type: Article
[Show details](#)

Engineering mathematics: the crisis continues
 Author(s): P.J. Larcombe
 Source: Engineering Science & Education Journal, Volume 7, issue 6, 1998, p. 273 - 281
 Type: Article
[Show details](#)

Mathematics

Your access is provided by:
University of Management and Technology
 You are logged in as:
Aneela Zahid

[Ligon options](#) | [Logout](#)

My account ▶

Share [Facebook](#) [Twitter](#) [LinkedIn](#) [Email](#) [Print](#)

Tools

- [View search History](#)
- [Save search](#)
- [Create search alert](#)
- [Export citations](#)**

Key

- [Free content](#)

- Click at Export citation
- All records import at once

Click @ Export Citations

OR

- Select the required title

Numerical engineering
Source: *Computerised Manufacturing*, Volume 1988, issue 1, 1988, p. 19 - 24
Type: Article
Show details ▶

Mathematical Techniques in Electronics and Engineering Analysis
Author(s): J.M.C. Dukes
Source: *Electronics & Power*, Volume 10, issue 8, 1964, p. 289 - 289
Type: Article
IET Nanobiotechnology
Source: Institution of Engineering and Technology
Type: Serial
Show details ▶

Electronic Engineering Mathematics
Author(s): R.J. Teperek
Source: *Electronics & Power*, Volume 19, issue 10, May 1973, p. 214 - 214
Type: Article

Mathematical modelling allows fast, easy design for process engineering

- the next window display the following screen

Author(s): J.M.C. Dukes
Source: *Electronics & Power*, Volume 10, issue 8, August 1964, page 289
193.24Kb

« Previous Article | Table of contents | Next Article » | « Back to Search Results

View abstract | References (0) | Supplementary material (0)

There is no abstract available for this article. Use the preview function.

DOI: 10.1049/ep.1964.0277
Print ISSN : 0013-5127
Format: PDF

Some recent books

The books listed in this feature are mostly held in the Institution reference library. Those marked with an asterisk are also held in the lending library.

Mathematical techniques in electronics and engineering analysis*
J.M.C. DUKES
IET Books, 1964. 264 pp. £2.35.
This is an unusual book which should appeal to engineers who have mathematical problems to solve and wish to learn the quickest and most practicable methods of dealing with them. The author writes this time on formal proofs, but concentrates on showing how mathematical techniques may be used to solve practical problems, and emphasis is accordingly placed on organisation of the calculation so as to minimise numerical slips. For example, most engineers use the so-called 'pivot condensation' method of solving simultaneous equations, whereby one variable is eliminated from all the equations in turn, with the disadvantage that a numerical error may remain undetected until the whole process is complete. Unfortunately, these articles are so short that somebody interested in an introduction to the subject might prefer to buy a Methuen monograph or the like, instead of a heavy tome of 770 pages, and they presume too much knowledge of mathematics on the side of the reader. These authors may be accomplished experts, but they are certainly not experts in explanation.

This does not apply to the excellent article contributed by Mioduski on differential problems, by Margescu on angular momentum operators, by Band on quantum statistics, and by Schwelzer on relativistic quantum statistics and quantum electrodynamics, but here again the advanced student will turn rather to the great textbook by Landau and Lifschitz. One must conclude, with some regret, that the mathematics required by physicists and mathematical engineers has now grown far beyond the limits of one book, such as how far theory still is from a full understanding and explanation of the physics of ferromagnetism.

The last is written in the best tradition of German scholarship, though on occasion it is perhaps somewhat uncritical in citing almost every paper written on the subject. As the up-to-date reference book, it is bound to find its way into the library of advanced students, research workers and engineers engaged in the development and application of magnetic materials—if they can read German and can afford the price. 6. BELL

Fundamentals and components of electronic digital computers*
G. HALL
Cleaver-Hume Press, 1963. 247 pp. £2.25.
This book is based on a series of laboratory reports on logical design, components and circuits. The treatment is comprehensive, but with only 247 pages it is of necessity brief and many sections are difficult to follow. In the main the translation is in quite good English, but several paragraphs seem strange and incongruous, and studied repeatedly. Reading is also awkward.

Your access is provided by:
University of Management and Technology
You are logged in as:
Aneela Zahid

Logon options | Logout

My account ▶

Share

Tools
★ Add to favourites
📧 Create email alert
📄 Export citations

Click @ Add to Favorites

Click @ Export Citations

- same step repeat to select different titles if needed

Note: Before importing the citation in endnote firstly you should create the endnote library on your system. If the endnote library not exists on your system than you have the option to save the file on your system.



If you experience difficulties using any of the online databases available in the Library please contact: library@umt.edu.pk Ext: 3326 & 3335.



Current Contents of CAD

(All articles are hyperlinked, click to read fulltexts)

Agriculture:

Agri-sector:

1. Dr Zafar Altaf. (2013 July 27). Difficulties in implementation Agriculture income tax. *Business Recorder*, p. 20
2. Dr Zafar Altaf. (2013 July 20). The viability of agri income tax. *Business Recorder*, p. 20

Banking & Finance:

Banking:

3. Dr Ashfaq H Khan. (2013 July 30). The rupee under pressure. *The News*, p. 6
4. Anjum Ibrahim. (2013 July 29). The rupee slide. *Business Recorder*, p. 18

Corporate Law and Regularity Bodies:

5. Nasser Yousaf. (2013 July 25). Absent HR management. *Dawn*, p. 6

Economy:

Economic Planning:

6. Moazzam Husain. (2013 July 15). From Gwadar to Kashgar. *Dawn*, p. 7

Economic Conditions:

7. Mazhar Khan Jadoon. (2013 July 07). Hard cash. *The News*, p. III
8. Dr Ashfaq H Khan. (2013 July 09). The new IMF programme. *The news*, p. 6
9. Khurram Husain. (2013 July 11). Dominant borrower. *Dawn*, p. 7
10. Dr Muhammad Yaqub. (2013 July 17). Controlling inflation. *The news*, p. 6
11. Dr Muhammad Yaqub. (2013 July 27). Piecemeal economic management. *The news*, p. 7
12. Agha Waqar. (2013 July 29). Privatisation: the right way. *The News*, p. 6

Trade:

13. Dr Sabur Ghayur. (2013 July 06). Reforming social protection. *The News*, p. III

Taxation & Zakat

14. Dr Maleeha Lodhi. (2013 July 02). Tax: a matter of life and debt. *The News*, p. 7

Education:

15. Dr Javaid R Laghari. (2013 July 06). Flying high. *The New*, p. 6
16. Dr Shahid Amjad Chaudhry. (2013 July 08). Open letter to HEC. *Daily Times*, p. A 7
17. Zubeida Mustafa. (2013 July 10). Death of social sciences. *Dawn*, p. 6
18. Sakib Sherani. (2013 July 12). Education emergency. *Dawn*, p. 7
19. Fareeha Zafar. (2013 July 30). The who, where and why of out of school children. *Daily Times*, p. A7

Industry:

Cement and Construction:

20. Dilawar Hussain. (2013 July 08). Good times roll for cement industry. *Dawn*, p. VI

Energy and Power:

Energy:

21. Dr. Shahid Munir. (2013 July 01). Tackling the energy crisis-I. *The Nation*, p. 7
22. Dr. Shahid Munir. (2013 July 02). Tackling the energy crisis-II. *The Nation*, p. 7
23. Munir Akram. (2013 July 21). The energy challenge. *Dawn*, p. 9
24. Khurram Husain. (2013 July 25). Power policy gaps. *Dawn*, p. 7
25. Javed Ansari. (2013 July 29). Rs 82 billion Ogra scam: Sifting myth from reality. *Business Recorder*, p. 18

SME's:

26. Ahsan Munir. (2013 July 29). Revamping an industry. *Dawn*, p. 6

Textile Industry:

27. Mohiuddin Aazim. (2013 July 08). Upswing in textile exports. *Dawn*, p. VI

Ideology:

28. Ahmad Raza. (2013 July 12). Is a new fiqh possible? *Dawn*, p. 6
 29. Dr Irfan Zafar. (2013 July 24). Interpreting religion. *The Nation*, p. 7

International Relations:

30. Mohammad Ahmad. (2013 July 01). US-Taliban negotiations: ominous implications for Pakistan. *Daily Times*, p. A 7
 31. Moeed Yusuf. (2013 July 01). Pakistan's influence. *Dawn*, p. 7
 32. Jamal Hussain. (2013 July 02). Is the US destabilising Pakistan? *Daily Times*, p. A7
 33. Masood Khan. (2013 July 09). Pakistan and nuclear security. *The Nation*, p. 7
 34. Dr Maleeha Lodhi. (2013 July 09). Logic of one world. *The News*, p. 7
 35. Inayatullah. (2013 July 13). Commission's report and national agenda. *The Nation*, p. 7
 36. A.G. Noorani. (2013 July 20). RSS & Indian democracy. *Dawn*, p. 7
 37. Rizwan Zeb. (2013 July 21). Is India-Pakistan 'competition' over Afghanistan inevitable? *Daily Times*, p. A 7
 38. K. Iqbal. (2013 July 22). Retooling Pakistan-India relations. *The Nation*, p. 7
 39. Farman Kakar. (2013 July 23). Why can Pakistan not stop drone attacks? *Daily Times*, p. A 7
 40. Yasmeen Aftab Ali. (2013 July 23). The global jihadi. *The Nation*, p. 7
 41. Anjum Niaz. (2013 July 25). The ambassador. *The News*, p. 7
 42. A.G. Noorani. (2013 July 27). Web of estrangement. *Dawn*, p. 7
 43. Shahid Rafi Ansari. (2013 July 30). US-Israel partnership — 1. *Daily Times*, p. A7
 44. Najmuddin A. Shaikh. (2013 July 31). Fallout of Syrian conflict. *Dawn*, p. 7

Judiciary and Government:

45. Tausif Kamal. (2013 July 02). Judicial excesses and the new government. *Daily Times*, p. A 7
 46. Amir Zia. (2013 July 08). Kindly resume hanging. *The News*, p. 7
 47. Dr Sania Nishtar. (2013 July 10). Policy is not a menu. *The News*, p. 6
 48. Babar Sattar. (2013 July 13). Anti-terror policy –I. *The News*, p. 7
 49. Babar Sattar. (2013 July 14). Anti-terror policy –II. *The News*, p. 7
 50. M. Zaidi. (2013 July 15). Comprehension challenge. *Dawn*, p. 7
 51. Zahid Hussain. (2013 July 16). Not much substance. *Dawn*, p. 7
 52. I.A. Rehman. (2013 July 18). Governance is the issue. *Dawn*, p. 6
 53. Shahzad Chaudhry. (2013 July 23). Restructuring intelligence. *The News*, p. 6
 54. Ikram Sehgal. (2013 July 25). National security strategy. *The News*, p. 6
 55. Sakib Sherani. (2013 July 26). Public sector revamp. *Dawn*, p. 9
 56. Ikram Sehgal. (2013 July 27). National security strategy. *The News*, p. 6

57. The chief's matrix-Part – I (2013 July 31). *The news*, p. 6

Society:

Child and Youth:

58. F.S.Aijazuddin.(2013 July 04).Stealing a child's future.*Dawn*, p. 6

Gender and Women:

59. Rafia Zakaria. (2013 July 31).Women and property.*Dawn*, p. 7

60. Rape laws in Pakistan: travesty of justice Sara Ali July 04, 2013 Daily Times

Law & Order:

61. Kunwar Idris. (2013 July 01).Patwari, thana and Titanic.*Dawn*, p. 7

62. Alauddin Masood. (2013 July 07).Corrupt to the core.*The News*, p.II

63. Huzaima Bukhari & Dr. Ikramul Haq.(2013 July 07).Our money, their banks. p. II

64. Tariq Khosa.(2013 July 09).Who will police the police? *Dawn*, p. 7

65. Syed Saadat.(2013 July 09).The healing touch.*Dawn*, p. 6

66. Tariq Khosa and Athar Abbas. (2013 July 15).Double impact. *Dawn*, p. 6

Media:

67. Bina Shah.(2013 July 01).Media treads the wrong path. P. 6

68. Zubeida Mustafa.(2013 July 17). Media in the spotlight. *Dawn*, p. 7

69. Muhammad Akbar Notezai.(2013 July 23) .To be a journalist in Balochistan. *Daily Times*, p. A 7

70. Zohra Yusuf.(2013 July 29).Towards media reforms? *Dawn*, p. 7

Society & Culture:

71. Waqar Gillani .(2013 July 07).Rising numbers.*The News*, p. 32

72. Bushra Sultana.(2013 July 07). If Bangladesh can do it.*The News*, p.33

73. Ather Naqvi.(2013 July 07).Foreign resolve. *The News*, p.33

74. Osama Aftab.(2013 July 11).Exploit the bulge. *Dawn*, p. 7

75. Amir Zia. (2013 July 15).The rural card. *The News*, p. 7

76. Zohra Yusuf.(2013 July 29).Towards media reforms? *Dawn*, p. 7

77. Javed Ansari. (2013 July 29).Rs 82 billion Ogra scam: Sifting myth from reality. *Business Recorder*, p. 18

78. Hussain H Zaidi.(2013 July 31).The population debate.*The News*, p. 6

Politics:

79. Asad Munir. (2013 July 06). Narratives on the TTP. *The News*, p. 6
80. Professor Dr Zahid Anwar. (2013 July 09). Impact of regional political scenario on KP. *Daily Times*, p. A 7
81. Mosharraf Zaidi. (2013 July 10). PML-N vs the channels of non-delivery. *The News*, p. 7
82. Ikram Sehgal. (2013 July 18). Fighting terrorism. *The News*, p. 6
83. Asif Ezdi. (2013 July 24). Another snafu by the ECP. *The News*, p. 7

Local Government:

84. Shahzada Irfan Ahmed. (2013 July 28). Time for a third tier. *The News*, p. 32
85. Farah Zia. (2013 July 28). The Indian example. *The News*, p. 32
86. Ahmad Nazir Warraich. (2013 July 28). Re-enactments of 1979. *The News*, p. 33
87. Khadim Hussain. (2013 July 28). On-party basis. *The News*, p. 33
88. Tackling the local governance crisis. (2013 July 28). *The News*, p. 33

New Books Added

Fiction:

1. Their language of love / by Sidhwa
Lahore: Ilqa Publications, c2013
823 SID -T
2. The wasted vigil / by Nadeem
Noida: Random House India PVT Ltd, c2008
823.914 NAD- W
3. The body / by Hanif
London: Faber and Faber, c2002
823. 914 HAN- B
4. Peace-keeping by the united nations / by Zulfikar
Karachi: Pakistan Publishing House, c1967
352.113 BHU- P
5. Gabriel's gift / by Hanif
London: Faber and Faber, c2001
823. 914 HAN- G
6. Thinner than skin / by Uzma
New Delhi: Fourth Estate, c2012
823.92 UZM- T
7. Midnight all day / by Hanif
London: Faber and Faber, c1999
823. 914 HAN- M
8. How it happened: the story of an arranged marriage based on many, many true stories / by Shazaf
New Delhi: Penguin Viking, c2012
823.914 SHA- H

Economics:

9. Managerial economics: foundations of business analysis and strategy, 11th ed. / by Thomas & Maurice
New York: McGraw Hill, c2013
338. 5024658 THO- M
10. Managerial economics and business strategy, 8th ed. / by Baye & Prince
New York: McGraw Hill, c2014
338.5024658 BAY - M
11. Managerial economics, 7th ed. / by Samuelson & Marks
Hoboken: John Wiley & Sons, c2012
338.5024658 SAM- M
12. Managerial economics: in a global economy, 7th ed. / by Salvatore
London: Oxford University Press, c2012
338.5024658. SAL- M

Engineering:

13. Materials science of thin films, 2nd ed. / by Ohring
London: Academic Press, c2002
621. 38152 OHR- M
14. Thin-Film deposition: principles & practice / by Smith
New Delhi: McGraw Hill, c1995
621.38152 SMI- T

Mise:

15. Public administration in South Asia: India, Bangladesh, and Pakistan / Edited by Sabharwal & Berman
Boca Raton: CRC Press, c2013
351. 54 PUB
16. Handbook of Islamic marketing / Edited by Sandikci & Rice
Cheltenham: Edward Elgar, c2011
297.0688 ISL-
17. Fiscal aspects of aviation management / by Kaps
Carbondale: Southern Illinois University Press, c2000
387.71 FIS- K
18. Essentials of aviation management: a guide for aviation service business, 7th ed. / by Rodwell [et al]
Dubuque: Kendall Hunt Publishing Company, c2010
387.7068 ESS-

Management:

19. Essentials of entrepreneurship and small business management, 7th ed. / by Scarborough
London: Pearson, c2014
658.022 SCA- E
20. Work motivation in organizational behavior, 2nd ed. / by Pinder
New York: Psychology Press, c2008
658.314 PIN-W
21. Transformational leadership, 2nd ed. / by Bass & Riggio
New York: Psychology Press, c2006
658.4092 BAS-T

Computer Science:

22. HTML5 step by step / by Wempen
New Delhi: phi Learning, c2011
005.72 WEM-H
23. HTML5 developer's cookbook / by Hudson & Leadbetter
New Delhi: Pearson, c2012
005.72 HUD-H

Food and Dairy:

24. Hotel management: food and food services / by Gandhi
New Delhi: Random Publications, c2012
647.068 GAN- H
25. Technology of dairy plant operations / by Sangwan
Jodhpur: Agrobios, c2012
637 KAN-T
26. Principles of milk production / by Nevens
Jodhpur: Axis Books, c2010
641.371 NEV- P
27. Dairy plant management / by Tracy
Jodhpur: Axis Books, c2012
637 TRA- D
28. Food and beverage management / by Bhatnagar & Popli
New Delhi: SBS Publishers & Distributors PVT Ltd, c2007
664 BHA- F

Media:




29. A new history of documentary film, 2nd ed. / by McLane
New York: Continuum International Publishing Group, c2012
791.43 MCL-N
30. Fiction in films films in fiction: the making of new English India / by Sreetilak
New Delhi: Viva Books Private Limited, 2007
791.430954 SRE-F

Current Contents of Journals

Bloomberg BusinessWeek

July 01st – July 07th 2013



IMT Library		09 JUL 2013
Bloomberg Businessweek		Cover Trail
July 1-July 7, 2013		How the cover gets made
Opening Remarks Protests in Brazil and elsewhere are signs of economic progress 10		
Bloomberg View Gay marriage advances, gingerly • Obama's solo act on climate change 12		Selling the Fourth of July, two ideas: ① A David Hockney pastiche, or ② A more straightforward illustration
Global Economics		
Beijing gets tough with a banking industry accustomed to easy money and lax oversight 15		③ "Can we try this as a coverline? 'BP is getting rolled in the Gulf'"
Americans wear the whole world on their backs 16		
Indonesia cuts fuel subsidies to please its foreign investors 17		④ "Let's lose the BP logo. Doesn't need anything apart from the words"
Nicaragua wants a canal of its own—and has a Chinese billionaire to build it 18		
Correlations: The student debt problem could soon get a whole lot worse 19		
Companies/Industries		
However it stands on social issues, the Roberts court sure loves Big Business 21		
Give H&M your castoffs, help it spruce up its reputation, and get a discount 22		
German car dealers are busiest on the pre-owned lots 23		
The Food Network ditches Paula Deen—and others follow suit 24		
Briefs: A Neiman Marcus IPO 25		
Politics/Policy		
A post-Sept. 11 secrecy board was supposed to protect citizens from NSA spies 26		
One thing U.S. and Saudi politicians have in common: A zeal for barricading the border 28		
Washington fawns over Jeff Chiesa, New Jersey's accidental senator 29		
A Bill: Congress offers cash to make your office building green 30		
Charlie Rose talks to former Homeland Security Secretary Michael Chertoff 33		
Technology		
Microsoft's cloud-based Office program goes into a state of perpetual update 35		
Post-Prism, a turn toward encryption that's tougher to crack 36		
Making musicians' lives a little easier—with data analytics 37		
ATMs learn to do mean imitations of online and mobile banking 38		
Innovation: Beamr boils down the bytes in JPEGs without sacrificing picture quality 39		
Markets/Finance		
BankUnited comes back from subprime lending to take on New York 40		
Governments try to crack down on corrupt mining deals 41		
Putting a price tag on the Libor scandal 43		
A U.S.-Swiss standoff over tax evasion 43		
Bid/Ask: Vodafone plunges into German cable 44		
Features		
Big Pockets BP is getting bilked in the wake of the Gulf spill 52		
Stockman Unbound Reagan's budget guru is back—and wants to end cheap money 58		
Selling the Fourth of July The Great American Holiday globalized, from fireworks to Get Lucky 62		
Etc.		
Moldering house for sale, in an iffy L.A. neighborhood—hey, let's flip it to hipsters 71		
The Critic: Sheryl Sandberg thinks working women can have it all. She might take a fresh look at Veep 74		
Troubleshooting: Melting makeup, bloody feet, visible panty lines, and summer's other fashion calamities 75		
Fitness: Tracker bracelets pack a lot of data onto your wrist. Which one's for you? 76		
FAQ: Unpaid interns, so indispensable—and so litigious 78		
What I Wear to Work: VentureBeat's Jolie Anne O'Dell 79		
How Did I Get Here? David Falk "had this naive desire to combine being a lawyer and being in sports" 80		



July 08th – July 14th 2013**Bloomberg
Businessweek**
Contents

04.17.13. West, Texas

**“You’ve got some people
yelling at you to come help
and you’ve got some people
yelling at you to get out.
And you just don’t know
what to do at that point”**

p50

**“You look at the mainstream
politicians, and they
haven’t got solutions
to the crisis.... The conditions
are very congenial
for a political idiot”**

p8

**“If customers want
to eat fast and fresh,
that creates
an opportunity for
McDonald’s”**

p44

**“Exposure of the racist
and sexist culture of her
corporate and personal life
is going to permanently,
and irreparably, damage the
value of her brand”**

p58

COVER PHOTO ILLUSTRATION BY JUSTIN METZ; RONALD McDONALD; EVERETT COLLECTION; PINGALAMY



Back to Top

Bloomberg Businessweek July 8-July 14, 2013		16 JUL 2013 Cover Trail How the cover gets made
Opening Remarks The climate in Britain calls for a cartoon, and Nigel Farage is just the right fit	8	1 "Looks too much like advertising"
Bloomberg View Preventing revolution in Egypt • NSA spying: Europe doth protest too much	10	2 "Think this will work better as the feature opener"
Global Economics Drought, rising feed prices, and microscopic margins make it tough to be a U.S. cattle rancher 12 Brazilians kill bus fare hikes, but a ride still costs plenty 14 As Portugal's economy struggles, a strong union helps civil servants keep their jobs 15 Iran's president-elect is talking economic reform. Can he make it happen? 16 Correlations: Where solar and wind power really make a difference 17		3 "Can't we just wrap Ronald in a tortilla?"
Companies/Industries In Japan, CDs still make beautiful music 19 Crocs is hiding its clogs in the back of the store 21 Bored with that Beemer? Maserati would like a word with you 21 Swedish Match faces a tough marketing problem: Americans like to spit 22 Briefs: Bob Iger, held over by popular demand at Disney 23		4 "This is Ronald McDonald wrapped in a flour tortilla" "I can see too much of his face. Also, where's the salad?"
Politics/Policy The U.S. and Europe are negotiating the biggest trade deal in the history of the world 24 An Obamacare oversight means some Medicaid workers won't qualify for health coverage 26 Anthony Weiner runs for mayor, and away from his past 26 French restaurants get caught serving store-bought dishes 28		5 "This is Ronald McDonald wrapped in a flour tortilla partially obscured by salad" "I prefer it without salad"
Technology Nintendo reaches for a last resort: Crowdsourcing 30 Verizon plays catch-up with AT&T in the wireless wars 32 Google distances itself from the NSA—as it puts the agency's code into Android 32 Charlie Rose talks to MLB Advanced Media's Bob Bowman 33 While chasing growth, Fab.com sheds executives and misses targets 34 Innovation: Gigwalk finds the best temp for the job 35		6 "I like it with salad" "I don't" "Well, I like it better with the salad" "OK. Well..."
Markets/Finance In an attempt to be transparent, Bernanke creates a tower of Babel 37 The Swiss decide to build fewer chalets, and property values spike 38 Buy and hold pays off handsomely for SunAmerica 39 The IRS peers at fancy footwork in hedge fund taxes 40 Bid/Ask: Kohlberg plunks down \$438 million for Steinway 42		7 "I still prefer it without the salad"
Features They're Lovin' It? With McWrap, McDonald's plunges headlong into fresh and healthy 44 The Town That Blew Up What really happened in West, Texas? 50 Paula Deen's Meltdown An empire built on affability fell because of terrible management 58 Etc. Taste-testing vanilla gelati, from Talenti to Häagen-Dazs. Ooh, tough job 63 The Critic: Bravo's <i>Princesses</i> Long Island coaxes bad behavior out of trashy rich ethnics—again 66 What I Wear to Work: Robert Johnson carries his Brooklyn sensibility to Philadelphia's Neiman 67 Survey: Six go-getters who accomplish an incredible amount, mainly by getting up impossibly early 68 Love: Gay weddings go mainstream, and the marketing deluge begins 69 Fashion: Scarves are stylish protection from the AC blast at the office 70 How Did I Get Here? Strauss Zelnick: Yes, there's a movie honcho who advises, "never compromise your integrity" 72		

July 15th – July 21st 2013**Bloomberg
Businessweek**
Contents

**“I want the economic wheel
to keep turning.
I don’t care about Shariah law.
I’m just looking
after my business”**

p14

**“It’s dysfunctionality
at the highest level,
because there
isn’t a retail expert
in charge”**

p42

**“I’m completely biased,
but the brand that
has the most cachet
for the future is not
California, it’s Texas”**

p26

**“Living in the Internet
cafe was like a joke in the
beginning. I was excited
to start a new life after
being a salaryman”**

p48



Back to Top

Bloomberg Businessweek July 15-July 21, 2013		24 JUL 2013 Cover Trail How the cover gets made
Opening Remarks	Hedge funds' glory days may be gone for good	8
Bloomberg View	How to reform the surveillance court • Shale gas can save China from itself	12
Global Economics		
	The economy that toppled Egypt's president	14
	Breaking the Chinese of a bad habit: Frugality	16
	The Snowden drama hasn't helped WikiLeaks with its funding woes	16
	Putin Place: Where Russia's leader houses the elite	17
	Correlations: Abenomics is leaving Japanese salarymen behind	18
Companies/Industries		
	Asiana Flight 214 isn't a disaster. It's progress	21
	Apparel makers respond with plus sizes galore as Indians get larger	22
	Puttin' on the spritz: Campari counts on Aperol to be an elixir of growth	23
	Nissan revives Datsun for price-conscious markets	24
	Briefs: William Lynch's exit throws Barnes & Noble into further disarray	25
Politics/Policy		
	Rick Perry leaves a giant hole in Texas's recruiting pitch	26
	The architects of the anti-abortion movement	27
	Troubling failures on background checks	28
	Hidden Hand: Mike Franc, the House majority whip's whip	29
Technology		
	DIY.org brings scouting to the 21st century. Hardware hacker badge, anyone?	30
	Using fiber optics to take the guesswork out of fracking	31
	An online startup crowdsources your grocery shopping	32
	World of Warcraft loses territory in China	33
	Innovation: Moto Knee prostheses keep extreme athletes in the game	34
Markets/Finance		
	Goldman Sachs's "Fabulous" nightmare returns	36
	Bill Gross falls into a TIPS trap	37
	In Japan, day traders account for almost half the stock trading volume	38
	Bigger than Basel: U.S. regulators are seeking tougher banking standards than their international counterparts	39
	Bid/Ask: LVMH shoots for an even more exclusive market	40
Features		
	Sun Tzu at Sears Eddie Lampert's cutthroat management strategy	42
	Room With No View Internet cafes in Japan have become hotels for the underemployed	48
	The Bomb Detector That Wasn't A \$38 million scandal that may have cost Iraqi lives	54
Etc.		
	How Nerdist's Peter Levin built a multimedia kingdom from fandom	63
	What I Wear to Work: Jacqueline Corbelli sets the look at BrightLine in New York	66
	How to work while on vacation: Warn your spouse and bring a long extension cord	67
	Rant: In praise of in-box clutter	67
	Fashion: Tennis brights, not whites	68
	Hollywood: Will <i>The Heat</i> melt resistance to making movies for women?	70
	The Critic: In <i>A Hijacking</i> , negotiating with Somali pirates from a corner office in Denmark	71
	How Did I Get Here? Iron Chef Marc Forgione says, "You don't know you're ready for something until you do it"	72

July 29th -August 04th 2013

Bloomberg Businessweek
Contents

“The people in New York didn’t know what was going on in Silicon Valley, and the people in Silicon Valley didn’t care what was going on in New York”

Former CEO William Lynch led Barnes & Noble into a digital debacle

COVER PHOTOGRAPH BY FINN TAYLOR. THIS PAGE: ANDREA RETALLUE/COMBOS

“It’s one thing to support entrepreneurs and small businesses. It’s another to provide a loan for someone who wants a big-screen TV”
p21

“In the old days, they’d say, ‘As Detroit goes, so goes Michigan.’ That’s bulls---. As Oakland County goes, so goes Michigan”
p27

“Sometimes we are angry.... I’m 33. It’s not normal that I live with my parents”
p46

3



Back to Top

Opening Remarks	Merkel's no-drama style has endeared her to German voters	10
Bloomberg View	Letting the gun lobby cripple the ATF • Use U.S. aid as leverage with Egypt	12
Global Economics		
	The price of onions in India—a good gauge of inflation—has more than doubled in a year	15
	Cheap natural gas is powering a \$100 billion investment boom in U.S. chemical plants	16
	World Cup tickets, valued in the staples consumed by average Brazilians	17
	Why the risk of a financial crisis is still small in China despite its ballooning debt	18
	Hungarian entrepreneurs are trooping to London, drawn by its business-friendly environment	18
	Correlations: A reality check for government data	19
Companies/Industries		
	Great Wall Motor is a Chinese carmaker with a difference: It rides alone	20
	Wal-Mart's founding family bankrolls a lender that targets Hispanics	21
	Moroccan argan oil is the hottest elixir in cosmetics right now	22
	Why His Royal Highness has stroller makers on the edge of their seats	23
	Briefs: Apple's third-quarter earnings are a relief to investors	24
	Charlie Rose talks to TransCanada CEO Russ Girling	25
Politics/Policy		
	As Detroit implodes, its next-door neighbor profits	27
	Meet the farmworkers the U.S. can't live without—South Africans	28
	Obama's "middle out" strategy to fix a middling economy	30
	A Bill: Congress moves to limit government spying on your old e-mails	33
Technology		
	OnStar and Garmin try not to get lost as free map apps proliferate	35
	How Microsoft learned to stop worrying and love iOS and Android	36
	East Coast transplant Greylock Partners is beating many VCs in Silicon Valley	37
	Russian wireless carriers plan to spend billions of dollars to speed up the country's pokey mobile networks	38
	Innovation: A mechanized garage that parks and retrieves cars in minutes	39
Markets/Finance		
	Steve Cohen's legal woes are intensifying but may leave many aspects of his life unchanged	40
	Regulators are reviewing laws that allowed large banks to plunge into raw materials markets	41
	Real estate deals gone wrong show how Detroit's two pension funds became cash cows for a select few	42
	Bravely buying stocks in 2009, Berkshire Hathaway's Charlie Munger demonstrated his golden touch	44
	Bid/Ask: Daniel Loeb's Third Point hedge fund sells back 40 million shares to Yahoo!	45
Features		
	Greek Tragedies Trying to land a job when one-in-three is out of work	46
	Unhappy Ending Barnes & Noble closes the book on its very expensive digital misadventure	52
	Asylum Case The Department of Homeland Security struggles to build its \$4.5 billion home	56
Etc.		
	The nerds who write <i>The Simpsons</i> are dead serious about their sports-free fantasy league	63
	Sports: The five most pricey college football tickets—from \$1,265 to \$2,500	66
	Fashion: Shorts that women (only) can get away with at the office	66
	Tech: Powering up for the long haul with five portable chargers	67
	Fashion: Shades cool enough for James Dean and Sidney Poitier are cool enough for work	68
	The Critic: In <i>Blue Jasmine</i> , Woody Allen returns to wealth and women in a takeoff on the Madoff scandal	70
	What I Wear: A free-flowing style befits a blogger for Free People	71

TOOBAINS BY FINN TAYLOR FOR BLOOMBERG BUSINESSWEEK

Foreign Affair

July – August 2013



The Road to D-Day Behind the Battle That Won the War <i>Rick Atkinson</i>	55
The Coming Arctic Boom As the Ice Melts, the Region Heats Up <i>Scott Borgerson</i>	76
Syria's Collapse And How Washington Can Stop It <i>Andrew J. Tabler</i>	90
Cuba After Communism The Economic Reforms That Are Transforming the Island <i>Julia E. Sweig and Michael J. Bustamante</i>	101
The War of Law How New International Law Undermines Democratic Sovereignty <i>Jon Kyl, Douglas J. Feith, and John Fonte</i>	115
In Defense of <i>Citizens United</i> Why Campaign Finance Reform Threatens American Democracy <i>Glenn Hubbard and Tim Kane</i>	126
The Next Europe Toward a Federal Union <i>Nicolas Berggruen and Nathan Gardels</i>	134

ON FOREIGNAFFAIRS.COM

► **Jonathan Mercer** on reputation and credibility in international politics.

► **Michael Koplow** on how Israel and Turkey overcame their differences.

► **Amrita Narlikar and Dan Kim** on the false promise of fair trade.

July/August 2013



Back to Top

-
- The Rise of Mexico's Self-Defense Forces** 143
Vigilante Justice South of the Border
Patricio Asfura-Heim and Ralph Espach

REVIEWS & RESPONSES

-
- Lesser Israel** 152
How Jewish Extremism Threatens Zionism
Jeffrey Goldberg

-
- The Second Great Depression** 159
Why the Economic Crisis Is Worse Than You Think
J. Bradford DeLong

-
- The Myth of the Omnipotent Central Banker** 166
Monetary Policy and Its Limits
Adam S. Posen

-
- The Frankfurt School at War** 171
The Marxists Who Explained the Nazis to Washington
William E. Scheuerman

-
- Pyongyang Perseveres** 177
Why Washington Should Learn to Work With North Korea
John Delury

-
- Letters to the Editor** 183

"Foreign Affairs . . . will tolerate wide differences of opinion. Its articles will not represent any consensus of beliefs. What is demanded of them is that they shall be competent and well informed, representing honest opinions seriously held and convincingly expressed. . . . It does not accept responsibility for the views in any articles, signed or unsigned, which appear in its pages. What it does accept is the responsibility for giving them a chance to appear."

Archibald Cary Coolidge, Founding Editor
 Volume 1, Number 1 • September 1922

July/August 2013

Harvard Business Review

July-August 2013

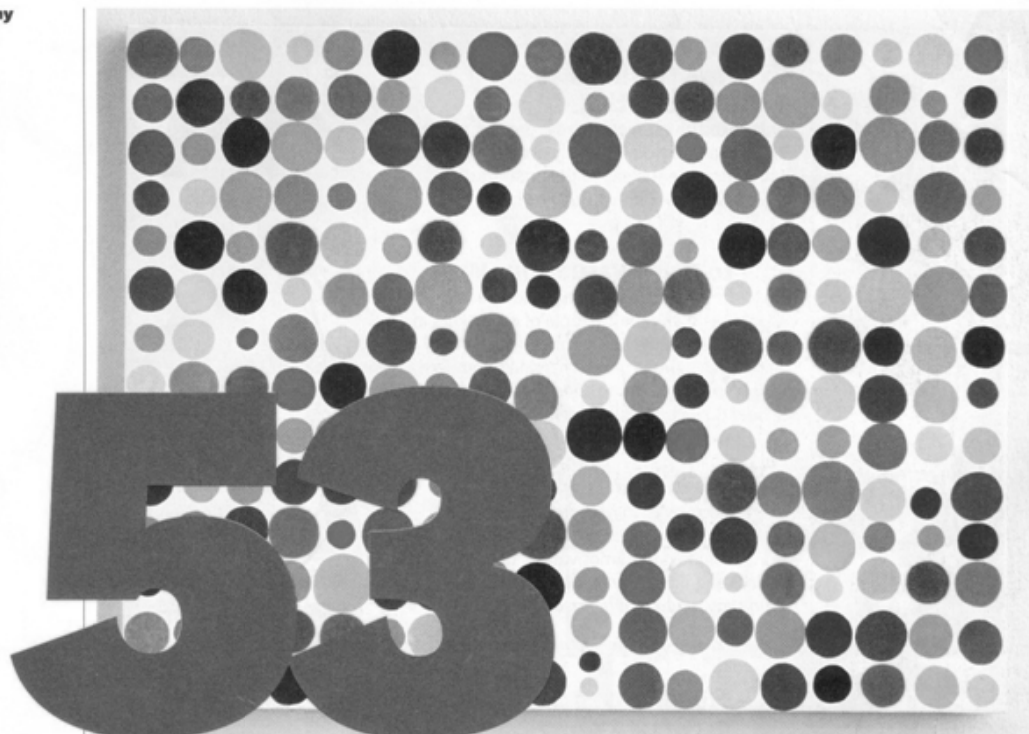
hbr.org

July-August 2013



Contents

Cover Photography
Elie Honein



SPOTLIGHT ON INFLUENCE

54 Connect, Then Lead Most of us try to demonstrate competence above all in the workplace, but research suggests that the way to influence—and to lead—is to begin with warmth. *Amy J.C. Cuddy, Matthew Kohut, and John Neffinger*

62 The Network Secrets of Great Change Agents A study of change initiatives at the UK's National Health Service reveals what helps some leaders succeed at transforming their workplaces. *Julie Battilana and Tiziana Casciaro*

70 How Experts Gain Influence Four competencies can help functional experts and groups in any organization compete for top management's limited time and attention. *Anette Mikes, Matthew Hall, and Yuval Millo*

76 The Uses (and Abuses) of Influence Persuasion works by appealing to certain deeply rooted human responses, and leaders who understand those responses and

ABOVE
Jessica Snow
252 (+1) Dots
2011, acrylic on
panel, 14" x 18"

HBR.ORG
Four things
most influence



Back to Top

HBR.ORG

Features July–August 2013

40

THE BIG IDEA

Building Sustainable Cities

Business is far better positioned than government to make and benefit from strategic investments in resource efficiency.

John D. Macomber



82

Six Ways to Sink a Growth Initiative

Senior executives need to treat organic growth as seriously as they do quarterly profits—and make that commitment clear to the organization.

Donald L. Laurie and J. Bruce Harrell



HBR.ORG
Learn to act like a leader before you are one
blogs.hbr.org/best-practices

92

How to Drive Value Your Way

New corporate giants—such as Google and Facebook—follow the example of carmakers in gaining and holding on to strategic control of their value chains. These firms don't compete in their sectors; they *reshape* them.

Michael G. Jacobides and John Paul MacDuffie



102

Your Brain at Work

Recent discoveries in neuroscience offer invaluable insights into the best ways to approach innovation, motivation, decision making, and other key management tasks.

Adam Waytz and Malia Mason

36 HOW I DID IT

The CEO of IMAX on How It Became a Hollywood Powerhouse

Taking IMAX from science-museum nature documentaries to mainstream blockbusters was a long, hard journey—but one with a giant payoff.

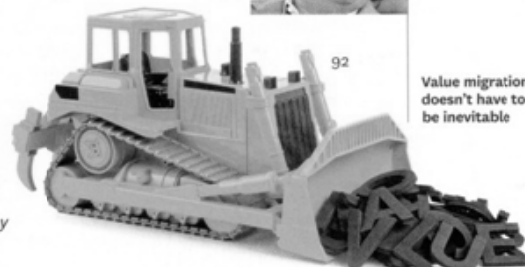
Richard Gelfond



113 THE GLOBE

Leadership Lessons from the Chilean Mine Rescue

Three years ago, when a cave-in trapped 33 miners deep underground, the rescue team had to innovate fast and execute rapidly to save them. *Faiza Rashid, Amy C. Edmondson, and Herman B. Leonard*



Value migration doesn't have to be inevitable

4 Harvard Business Review July–August 2013



Back to Top

National Geographic

July 2013

WMT Library 03 JUL 2013

VOL. 224 • NO. 1
JULY 2013

NATIONAL GEOGRAPHIC

There wasn't much more than one bite of meat on the two birds put together.
page 88

FEATURES

28 **Close-Up on Mars**
The rover Curiosity is taking portraits of the red planet.
By John Grotzinger

42 **It Began in Chaos**
The giant planets didn't always sit where they do today. Our solar system was shaped by a wild and stormy youth.
By Robert Irion
Photographs by Mark Thiessen
Art by Dana Berry

60 **Last Song**
Across the Mediterranean millions of birds are killed for food, profit, and cruel amusement.
By Jonathan Franzen
Photographs by David Guttenfelder

90 **Missing Ancestor**
Meet a mysterious member of the human family.
By Jamie Shreeve
Photographs by Robert Clark

106 **Hay Beautiful**
A walk through the grass-growing meadows of Transylvania will cheer your spirits.
By Adam Nicolson
Photographs by Rena Effendi

126 **Comeback Croc**
Thirty years ago the yacare caiman seemed doomed to a leathery death.
By Roff Smith
Photographs by Luciano Candisani

On the Cover This illustration shows how the moon was likely born: A Mars-size protoplanet crashed into Earth, spinning out rocky debris that eventually formed our satellite.
Art by Dana Berry

DEPARTMENTS

Editor's Note
Letters
Survival Guide

VISIONS

Your Shot

NEXT

- Dr. Porcupine
- Quiz: Firsts and Lasts
- Burl Snatchers
- Peruvian Priestess
- Stormy Forecast
- The Final Rabbs' Frog

NG Connect
The Moment
Flashback

FOR SUBSCRIPTIONS, GIFT MEMBERSHIPS, OR CHANGES OF ADDRESS, CONTACT CUSTOMER SERVICE AT NGMSERVICE.COM OR CALL 1-800-NGS-LINE (647-5483). OUTSIDE THE U.S. AND CANADA PLEASE CALL +1-813-979-6645.

Contributions to the National Geographic Society are tax deductible under Section 501(c)(3) of the U.S. tax code.
Copyright © 2013 National Geographic Society
All rights reserved. National Geographic and Yellow Border: Registered Trademarks ® Marcos Registradas. National Geographic assumes no responsibility for unsolicited materials. Printed in U.S.A.

PRINTED ON 100% PEFC-CERTIFIED PAPER

Please recycle.

106

OFFICIAL JOURNAL OF THE NATIONAL GEOGRAPHIC SOCIETY

Newsweek

July 05th 2013

U3 JUL 2013

CONTENTS

Newsweek JULY 5, 2013

Scope

8 News Galleries

14 Blindsided in Brazil
A million people take to the streets.
By Mac Margolis

18 Woodland, Desert, Tiger Stripe
How many camos can one military have?
By Josh Dzieza

19 Perspectives • Conventional Wisdom

And More

Features

20 An Icon Evolved
The life and times of Pakistani author and activist Tehmina Durrani.
By Adnan Siddiqi

26 War Wonderland
The story of an invincible nation.
By Khaled Ahmed

28 Turkey's Gathering Storm
A small protest in a tiny park becomes a movement. By Mike Giglio

36 A Child Has Been Killed
The Syrian regime aims at civilians, hardening hearts—one casualty at a time.
By Ayman Oghanna

Culture

42 It's Not 1984
The false comparison between the U.S. and Orwell's dystopia.
By Michael Moynihan

44 The Alchemist
A descendent of swordsmiths turns metal into art. By Kara Cutruzzola

46 Apocalyptic Gamble
Can Brad Pitt sell audiences on the walking dead? By Marlow Stern

Last Word

48 Mishal Husain
The authoritative journalist.
By Shehribano Taseer

ON THE COVER:
Photograph by Minhaj Ahmed Rafi.

JULY 5, 2013 | 5



Back to Top

July 12th 2013

UNT Library

10 JUL 2013

CONTENTS

Newsweek JULY 12 & 19, 2013



Scope

12 Is Snowden Bound for Bolivia?
The Latin American country offers asylum to the NSA whistleblower.
By Eli Lake and Mac Margolis

14 Hanging Out With Hezbollah
The feared militia that has often fought Israel is now deeply involved in Syria.
By Jamie Dettmer

16 What Egyptians Really Want
Will all hell break loose or can the army keep control? By Christopher Dickey

19 Morsi Ousted Despite U.S. Pleas
The White House has not yet deemed the Egyptian military's decision a coup.
By Eli Lake and Josh Rogin

And More

Features

26 The Body-Data Craze
Technology has revolutionized what we can learn about our lives. But is all that tracking good for us? By Alissa Quart

34 The Least Likely Spy
How did an amateur pilot turned artsy bookstore owner end up at the pinnacle of the CIA? By Daniel Klaidman

42 The End of the American Dream?
How rising inequality and social stagnation are reshaping the U.S. for the worse. By Niall Ferguson

Culture

48 Chasing Amy Schumer
The rising comedian is besting her Comedy Central competition.
By Kevin Fallon

50 You Listen to This Man Every Day
From Def Jam to Adele, hit maker Rick Rubin gets intimate about his last 30 years. By Andrew Romano

56 You've Come a Long Way, Ladies
ESPN's documentary series wades into Title IX's battleground. By Adrienne Vogt





ON THE COVER:
Nicolas Asfour—AFP

www.newsweek.com JULY 12 & 19, 2013 | 5

July 26th 2013



LIBRARY

24 JUL 2013

Newsweek

JULY 26, 2013









CONTENTS

Scope

8 News Galleries

14 With Friends Like These
Why Taliban fighters are the real peacemakers in Afghanistan.
By Ron Moreau and Sami Yousafzai

15 Is Gitmo Really Closing?
The White House gets an unlikely assist from the Tea Party. By Daniel Klaidman

And More

Features

20 The Ghost of Osama bin Laden
Pakistan's unbeautiful minds and the leaked Abbottabad Commission report.
By Khaled Ahmed

28 The Road to Mandalay
Burma, the center of a battle between East and West.
By Ben Schreckinger

36 The War in Egypt Comes to Washington
The left-right ideological battle is back with all-or-nothing dogmas.
By Peter Beinart

Culture

40 The Gem of Morocco
This climber's paradise can't be found in any guidebooks. By Alex Lowther

42 Enchanter of Lost Souls
The haunting, forgotten genius of James Purdy. By Jerome Charyn

44 Take Two
The return of Aaron Sorkin's *The Newsroom*. By Kevin Fallon

46 Ice Cream for Dinner
Goodbye vanilla and chocolate chip, hello feta, carrots, and bacon.
By Megan McArdle

Last Word

48 Dr. Abdul Malik Baloch
Chief Minister, Balochistan.
By Benazir Shah

ON THE COVER:
No credit.

JULY 26, 2013 | 5

Reader's Digest

July 2013

JULY 2013

Contents

Reader's Digest
On the cover ★

NELSON MANDELA

The man and the icon. We celebrate his unforgettable journey with a special 14-page tribute ★

30



46664

GIVE 1 MINUTE OF YOUR LIFE TO AID

54 A stranger changed my life

Can romance blossom from a single chance meeting?

60 Shopper's maths ★

Even the smartest shoppers fall for retailing tricks

66 Khan Academy ★

The man whose mission is to spread free education ●

74 13 gun facts

What firearms makers don't want you to know

80 The funny art of complaining ★

The greatest grumbles ●



GUIDED BY BLISS

Fulfil your Bliss List and get set for a life of joy ★

44

FREE FALL ★

Trapped on a ledge over Death Canyon

88



2

rdasia.com 07/13

UNT Library

106 **Town time forgot**
The former Soviet outpost of Wünsdorf is up for sale – but no-one's buying. Here's why ●

112 **A deeper sleep**
If slumber eludes you, here's how to get a better night's rest. Lifestyle changes that really work

WHEN ANIMALS GRIEVE
New studies into animals' capacity for loss and mourning
98

BONUS READ

COLLARED ★
An innocent schoolgirl, a masked intruder, a deadly threat – we go behind the scenes of Sydney's collar bomb attack

120

This month's magazine
brings you stories and ideas from all over

32-PAGE SUBSCRIBER BONUS



YOU'LL FIND YOUR EXTRA
FEATURES AFTER PAGE 104

**S2 The lighter side
of sin**

S10 Look Twice

S14 Reptile dysfunction

**S18 Second time is the
right time**

**S26 Building the
warrior brain**

Regulars

- 5 Have Your Say** Letters
- 6 Letter from the Editor**
- 8 Unseen Asia** ●
- 10 Unbelievable** ●
- 12 HealthSmart**
Medical news you can use
- 17 Everyday Kitchen**
- 20 My Story** ●
- 24 Power of Good**
Hospital hospitality
- 26 Here & Now**
- 105 Quotable quotes**
Pearls of profundity
- 118 Smart Animals**
Creatures that care
- 132 Puzzles**
- 134 Trivia & Word Power**

The world's
best-loved
magazine

Reader's
Digest

EVERYDAY KITCHEN

Orange
vegetable
benefits



17



MY STORY

A young
boy's love
for two pet
lions, Sanya
and Sultan

20

HUMOUR

- 52 Laughter**
- 64 All in a
day's work**
- 86 Life's
like that**



Scientific American

July 2013

16 JUL 2013

08.7.13

LIBRARY

795

ON THE COVER

SCIENTIFIC AMERICAN

To Seek Out New Life

Scientists recently thought it would take decades before they could examine the atmospheres around distant planets—that the host star's blinding light would overwhelm any useful observations. Yet ambitious young astronomers have devised clever new techniques that are now providing the first clear look into the skies of worlds beyond our solar system. Image by Don Foley.

SCIENTIFIC AMERICAN

July 2013 Volume 309, Number 1



44

FEATURES

ASTRONOMY

28 **The Dawn of Distant Skies**
Peering for the first time into the atmospheres of distant planets, scientists hope to find signs of extraterrestrial life. *By Michael D. Lemonick*

MEDICINE

36 **Once Blind and Now They See**
A neuroscientist finds a way to let blind children in India see for the first time, shedding light on how the brain processes vision. *By Pawan Sinha*

ENVIRONMENT

44 **Greenhouse Goo**
Mining the tar sands of Alberta for oil could push the earth's climate over the brink. *By David Biello*

ANIMAL BEHAVIOR

50 **When Animals Mourn**
Humans are not alone in grieving over the loss of a loved one. *By Barbara J. King*

CHEMISTRY

56 **A Nobel Gathering**
Laureates and newcomers in chemistry form new bonds, as we celebrate their achievements, past and future. *Edited by Ferris Jabr. Introduction by Stuart Cantrill*

GLOBAL HEALTH

68 **The Diabolical Genius of an Ancient Scourge**
Treatments for tuberculosis may be pushing the disease to evolve in a more virulent direction. *By Sally Lehrman*

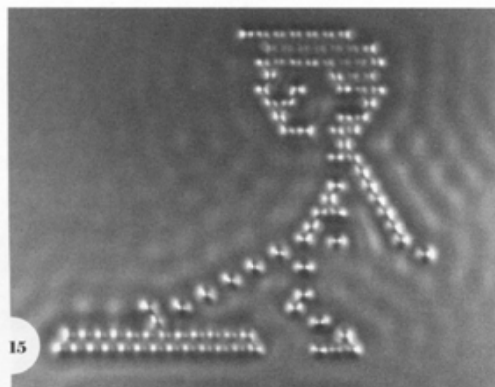
PHYSICS

74 **Walls of Water**
The Gulf oil spill never reached the western coast of Florida because oceanic currents acted as an invisible barrier. By understanding such chaotic phenomena, mathematicians hope to gain insight into climate, blood flow and turbulent fluids. *By Dana Mackenzie*

July 2013, ScientificAmerican.com 1



Back to Top



SCIENTIFIC AMERICAN

DEPARTMENTS

4 From the Editor

5 Letters

8 Science Agenda

The explosion in West, Tex., shows why chemical plants can't regulate themselves. *By the Editors*

10 Forum

Coming soon: an avalanche of wearable technology. *By Philippe Kahn*

11 Advances

Cactus painkillers. Undersea robotics. Bubbles explained. Smart glasses. Following the streams of consciousness.

24 The Science of Health

CT scans may be riskier than we think. *By Carina Storrs*

26 TechnoFiles

The dream of a mind-reading machine continues to break hearts. *By David Pogue*

78 Recommended

Lessons from parasites. Demystifying statistics. America's first female rocket scientist. *By Anna Kuchment*

79 Skeptic

Arguments about divine intervention start from ignorance. *By Michael Shermer*

80 Anti Gravity

Scrabble and a scramble for meanings. *By Steve Mirsky*

81 50, 100 & 150 Years Ago

82 Graphic Science

Killers prefer guns. *By Mark Fischetti*

ON THE WEB

Tracking the Cicada Cycle

In 2013 the cicadas of "brood II" emerged from the ground across the eastern U.S. to complete their 17-year life cycle. Find out where cicadas will appear in 2014 and whether a brood inhabits your region.

Go to www.ScientificAmerican.com/jul2013/cicada

Scientific American (ISSN 0036-8733), Volume 309, Number 1, July 2013, published monthly by Scientific American, a division of Nature America, Inc., 75 Varick Street, 9th Floor, New York, N.Y. 10013-1917. Periodicals postage paid at New York, N.Y., and at additional mailing offices. Canada Post International Publications Mail (Canadian Distribution) Sales Agreement No. 40012504. Canadian BN No. 127367652RT. TVQ/CTV8059275 TQ0001. Publication Mail Agreement #40012504. Return undeliverable mail to Scientific American, P.O. Box 819, St. John, Markham, ON L3P 8A2. Individual Subscription rates: 1 year \$39.97 (USD), Canada \$49.97 (USD), International \$61 (USD). Institutional Subscription rates: Schools and Public Libraries: 1 year \$72 (USD), Canada \$77 (USD), International \$84 (USD). Businesses and Colleges/Universities: 1 year \$330 (USD), Canada \$335 (USD), International \$342 (USD). Postmaster: Send address changes to Scientific American, Box 3087, Harlan, Iowa 51537. Reprints available: write Reprint Department, Scientific American, 75 Varick Street, 9th Floor, New York, N.Y. 10013-1917, fax: 646-563-7138; reprints@SciAm.com. Subscription inquiries: U.S. and Canada (800) 333-1199; other (515) 248-7684. Send e-mail to scisustserv@edfulfillment.com. Printed in U.S.A. Copyright © 2013 by Scientific American, a division of Nature America, Inc. All rights reserved.



The Economist

July 06th - July 12th 2013

Contents



On the cover
Muhammad Morsi was incompetent, but his ouster should be mourned, not celebrated: leader, page 13. The army has ended his presidency, but not the nation's troubles, pages 23-25

The Economist online
Daily analysis and opinion from our 19 blogs, plus audio and video content, debates and a daily chart Economist.com/blogs

E-mail: newsletters and mobile edition Economist.com/email

Print edition: available online by 7pm London time each Thursday Economist.com/print

Audio edition: available online to download each Friday Economist.com/audioedition

The Economist

Volume 408 Number 8843

First published in September 1843
to take part in "a severe contest between intelligence, which presses forward, and an unworthy, timid ignorance obstructing our progress."

Editorial offices in London and also:
Atlanta, Beijing, Berlin, Brussels, Cairo, Chicago, Hong Kong, Johannesburg, Los Angeles, Mexico City, Moscow, New Delhi, New York, Paris, San Francisco, São Paulo, Singapore, Tokyo, Washington DC

10 The world this week

Leaders

13 Islam, democracy and soldiers
Egypt's tragedy

14 Transatlantic espionage
The lives of others

14 US immigration
Of fences and good sense

15 Britain's economy
Let's try to catch up with Mali

16 Eurobonds' 50th birthday
Money will find a way

Letters

18 On Iran, Greece, Germany, majoritarianism

Briefing

23 Egypt's coup
The triumph of hope over experience

Asia

27 Electoral reform in Japan
Where it counts

28 Mumbai's high rollers
The wild brunch

28 Bhutan at the polls
Happy and you know it?

29 Australian politics
Rudd renewal

30 Gays in South-East Asia
Fifty shades of pink

30 Tajikistan's repression
Falling bricks

31 Social spending in Asia
Welfare

China

32 Returning students
Plight of the sea turtles

33 Unrest in Xinjiang
Unveiled threats

33 Rights for the elderly
Filial propriety

United States

34 Defence spending
Squeezing the Pentagon

35 Drone operators
Alone with a joystick

36 Ballot measures in California
Power from the people

36 Immigration reform
The highest hurdle

37 Obamacare delayed
Will it get there?

38 Should Detroit sell its art?
Motown steps on Degas

38 Student loans
Degrees of debt

39 Lexington
Grandparents raising children

The Americas

40 Venezuela's government
A circus, but no ringmaster

41 Chile's primaries
A crushing comeback

41 Protests in Brazil
The fallout spreads

42 Colombian infrastructure
Taking the slow road

Middle East and Africa

43 The UN and Mali
Secure the Sahara

44 Jihad in Niger
Bad omens

45 Somalia and its Shabab
Are the Islamists beaten?

45 Arms to Syria's rebels
Who, how and where?

46 Israel and Palestine
Talks about talks

Europe

47 Portugal's woes
On the rocks

48 Ireland
Setbacks for the taoiseach

48 Spanish politics
A paella coalition?

49 French textbooks
Class struggle

49 Bulgarian protests
Noresharski! Nologarchy!

50 Russian justice
New show trials

51 Charlemagne
The Eurasian tug-of-war



Euro crisis revived
The Portuguese government seems close to collapse, page 47. Ireland is in trouble, page 48. Spain's main parties face competition, page 48. Lessons for Europe from the gold standard—Free exchange, page 70—and the Eurobond's 50th birthday: leader, page 16



China's diaspora Returning students helped build modern China. So why are the "sea turtles" now losing their lustre? Page 32



Transatlantic spying European governments should not kick up a fuss about American spying: leader, page 14. Edward Snowden's revelations about American espionage allies, page 55. Trade negotiations will not be smooth, page 66

» Contents continues overleaf

6 Contents

The Economist July 6th 2013



Steel The world's overcapacity in steelmaking is getting worse, and profits are evaporating, page 57



Smart beta Terrible name, interesting investment trend, page 68. Smart pension planning: Buttonwood, page 64



New body parts Researchers are getting closer to regenerating organs, page 74

- Britain**
- 52 **The economy**
On a wing and a credit card
 - 53 **Job growth in Scotland**
Bonny
 - 54 **Bagehot**
Trees, Britain and Europe

- International**
- 55 **American spies and Europe**
Sense, sensibilities and espionage
 - 56 **Vatican scandals**
Muck in the Tiber

- Business**
- 57 **Steel**
An inferno of unprofitability
 - 58 **Executive pay**
Because he's worth it
 - 58 **Zynga**
In the doghouse
 - 59 **German energy**
A North Sea folly
 - 59 **Indian energy**
A price worth paying
 - 60 **Taiwan's tech industry**
After the personal computer
 - 61 **French restaurants**
No place like home
 - 62 **Schumpeter**
Design and public services

- Finance and economics**
- 63 **Markit**
Plumbers in suits
 - 64 **Buttonwood**
Pension planning
 - 65 **Bank regulation**
Fail safer
 - 65 **China's banks**
Ten days in June
 - 66 **Transatlantic trade talks**
Opening shots

- 67 **LVMH and Hermès**
Hidden predators
- 68 **Fund management**
The rise of smart beta
- 70 **Free exchange**
History and the euro

- Science and technology**
- 74 **Stem-cell therapies**
Growing new body parts
 - 75 **Plant communications**
Beans' talk
 - 76 **Battery technology**
A pile of wood
 - 76 **Forensic zoology**
The elephant in the room

- Books and arts**
- 77 **Infographics**
Winds of change
 - 78 **Cartoon statistics**
Painting by numbers
 - 78 **1950s Britain**
When the tide turned
 - 79 **Lord Byron's war**
Greece's shield and defender
 - 79 **New fiction**
Anthony Marra's Chechen novel
 - 80 **Venetian glass**
Blow up
 - 84 **Economic and financial indicators**
Statistics on 42 economies, plus our monthly poll of forecasters

- Obituary**
- 86 **Marc Rich**
King of commodities



Next week
We publish a special report on the Arab spring. The spring did not last, but Arabs still yearn for it to return, says Max Rodenbeck

Principal commercial offices:

25 St James's Street, London SW1A 1HG
Tel: 020 7830 7000

Rue de l'Athénée 32
1206 Geneva, Switzerland
Tel: 41 22 566 2470

750 3rd Avenue, 5th Floor, New York, NY 10017
Tel: 1 212 541 0500

60/F Central Plaza
38 Harbour Road, Wanchai, Hong Kong
Tel: 852 2585 3888

Other commercial offices:

Chicago, Dubai, Frankfurt, Los Angeles,
Paris, San Francisco and Singapore

Subscription service

For our latest subscription offers, visit
Economist.com/offers

You can also subscribe by mail, telephone or
fax at the details provided below:

Telephone: +44 (0) 114 220 2404

Facsimile: +44 (0) 8456 760050

Web: Economist.com/offers

E-mail: Asia@subscriptions.economist.com

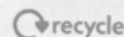
Post: The Economist
Subscription Centre,
Tanjong Pagar Post Office
PO Box 671
Singapore 910817

Subscription for 1 year (51 issues)

Australia	A\$365
China	US\$315
Hong Kong & Macau	HK\$2,000
India	INR5,000
Japan	Yen 34,500
Korea	US\$275
Malaysia	US\$210
New Zealand	NZ\$400
Singapore & Brunei	S\$365
Thailand	US\$250
Taiwan	US\$250
Other countries	Contact us as above

**PEFC certified**

This copy of The Economist
is printed on paper sourced
from sustainably managed
forests, recycled and controlled
sources certified by PEFC
www.pefc.org



© 2013 The Economist Newspaper Limited. All rights reserved. Neither this publication nor any part of it may be reproduced, stored in a retrieval system, or transmitted in any form or by any means, electronic, mechanical, photocopying, recording or otherwise, without the prior permission of The Economist Newspaper Limited. Published every week, except for a year-end double issue, by The Economist Newspaper Limited. The Economist is a registered trademark of The Economist Newspaper Limited.
M.I.C.A. (P) No.087/09/2012 PPS 671/11/2012(022861)

July 13th-19th 2013

Contents



On the cover
Despite the blood and chaos, don't lose hope in the Arab spring: leader, page 9. Freedom has proved fickle, but Arabs are still yearning for it, says our special report, after page 42. Dangerously divided Egypt, page 39. Regional reactions to the coup in Egypt reflect rival interests, page 40. Sinai is looking bad, page 40. A new Syrian leader, page 41. Clusters of internet firms are popping up all over the Middle East, page 53

The Economist online
Daily analysis and opinion from our 19 blogs, plus audio and video content, debates and a daily chart Economist.com/blogs
E-mail: newsletters and mobile edition Economist.com/email
Print edition: available online by 7pm London time each Thursday Economist.com/print
Audio edition: available online to download each Friday Economist.com/audioedition

The Economist

Volume 408 Number 8644

First published in September 1843 to take part in "a severe contest between intelligence, which presses forward, and an unworthy, timid ignorance obstructing our progress."

Editorial offices in London and also:
Atlanta, Beijing, Berlin, Brussels, Cairo, Chicago, Hong Kong, Johannesburg, Los Angeles, Mexico City, Moscow, New Delhi, New York, Paris, San Francisco, São Paulo, Singapore, Tokyo, Washington DC

The Economist July 13th 2013

6 The world this week

Leaders

9 The Arab spring
Has it failed?

10 Europe's zombie banks
Blight of the living dead

11 Tax reform in America
Simpler, fairer, possible

11 Reforms in Mexico
Choose Pemex over the pact

12 Presents for presidents
Hogtied with a ribbon

Letters

14 On India, gay marriage, protesting, Marc Rich, political pi

Briefing

20 Shopping
The emporium strikes back

Asia

25 Cambodia's election
Not the usual walkover

26 Japan's election
Going online

26 Landmines in Myanmar
Politically explosive

27 Taiwan's isolation
Desperately seeking space

28 Kazakhstan's capital
Laying the golden egg

China

29 Women and property
Married to the mortgage

30 Party campaigns
Masses of meetings

30 Chinese Braille
Feeling their way

United States

31 Tax reform
Fixing the tax sieve

32 The "war on women"
Will the Democrats' slogan work?

33 Rick Perry
Will voters forget "Oops"?

33 Surveillance
Silence in court

34 Health reform
The states say no

34 Goat meat
The kids are all right

35 Lexington
Language and politics

The Americas

37 Mexican politics
Political horse-trading

38 Publishing in Brazil
Folding papers

38 Canada's rail disaster
Playing with fire

Middle East and Africa

39 Egypt after the coup
It isn't over yet

40 Regional reactions
A mixed bag

40 The Sinai desert
A haven for malcontents

41 A new Syrian leader
Better than the one before?

41 United Arab Emirates
Sending foreigners home

42 Ivory Coast's grim past
With allies like this...

42 South Sudan
Vroom-vroom in the bush

Special report:
The Arab spring
A climate of change
After page 42

Europe

43 The Sochi Olympics
Castles in the sand

44 France's political right
Sarkozy Resartus?

45 Czech politics
Zeman's power grab

45 Crime in Germany
Gang Länder

46 Charlemagne
The IMF and the euro

On the cover
Despite the blood and chaos, don't lose hope in the Arab spring: leader, page 9. Freedom has proved fickle, but Arabs are still yearning for it, says our special report, after page 42. Dangerously divided Egypt, page 39. Regional reactions to the coup in Egypt reflect rival interests, page 40. Sinai is looking bad, page 40. A new Syrian leader, page 41. Clusters of internet firms are popping up all over the Middle East, page 53



American tax reform An imperfect proposal could still improve the awful tax code: back it, Mr President. Leader, page 11. Two leading legislators battle time and their parties' intransigence to overhaul the system, page 31



China's housing bubble Are high housing prices hurting women more than men? Page 29



Football corruption Soccer clubs can easily be used as stealing machines. Here is an instruction manual, page 51. The fight against graft in the beautiful game should start at the top, page 52

» Contents continues overleaf



Back to Top

46

4 Contents

The Economist July 13th 2013



The dollar How far can it really go? Page 59. Our burger-based guide to currencies takes a closer look at the euro area, page 60. Investors could try alternative assets: Buttonwood, page 61; but not coffee, page 62



Europe's zombie banks The continent's financial system is in a terrible state, and nothing much is being done about it: leader, page 10. The IMF makes clear that the euro zone as a whole needs reform: Charlemagne, page 46



Online advertising Why it may not be as effective as people first thought: Free exchange, page 63. It is still hurting Brazil's newspapers, page 38

Britain

- 47 **Westminster politics**
Ed's big chance
- 48 **European justice**
More is less
- 50 **Bagehot**
Claiming Andy Murray

International

- 51 **Soccer for villains**
Welcome to the beautiful game
- 52 **Cleaning up football**
Ref!

Business

- 53 **Tech entrepreneurs**
The Middle East starts up
- 54 **Arab women entrepreneurs**
Untraditional choice
- 55 **Bangladeshi factories**
Accord, alliance or disunity?
- 56 **Chinese shipyards**
Too sick to sail
- 56 **The Dell buy-out**
Hobson's choice
- 57 **BP and spill settlements**
Deepwater, deep pockets
- 58 **Schumpeter**
Mayors and mammon

Finance and economics

- 59 **The rising dollar**
Green and back
- 60 **The Big Mac index**
Value meal
- 60 **EMI's pensions buy-out**
Paying for certainty
- 61 **Buttonwood**
Alternative assets
- 62 **Coffee prices**
Brewed awakening
- 62 **Financial data**
Seconds out
- 63 **Free exchange**
Online advertising

Science and technology

- 65 **Birds' magnetic sense**
Columbarian Columbus
- 66 **The epigenetics of fat**
Altered states
- 67 **Children's intellectual development**
Bedtime stories
- 67 **Do-it-yourself glaciers**
The iceman cometh

Books and arts

- 68 **How Asia works**
Going for growth
- 69 **Crime and civil liberties**
Rise of the warrior cop
- 69 **Christa Wolf**
Divided soul
- 70 **Life during the Blitz**
Death threats

Business books quarterly

- 71 **Corporate strategy**
Where thinking is king
- 72 **American finance**
Ruined reputations
- 72 **Bob Lutz**
Icons and idiots
- 73 **The tequila business**
Bottoms up
- 73 **Business and conservation**
Nature's fortune
- 80 **Economic and financial indicators**
Statistics on 42 economies, plus a closer look at the world's biggest banks
- Obituary
- 82 **Doug Engelbart**
Of mice and men



Build your own glacier
If climate change takes your local glacier away, why not make yourself another? Page 67

Principal commercial offices:

25 St James's Street, London SW1A 1HG
Tel: 020 7830 7000

Rue de l'Athénée 32
1206 Geneva, Switzerland
Tel: 41 22 566 2470

750 3rd Avenue, 5th Floor, New York, NY 10017
Tel: 1 212 541 0500

60/F Central Plaza
18 Harbour Road, Wanchai, Hong Kong
Tel: 852 2585 3888

Other commercial offices:

Chicago, Dubai, Frankfurt, Los Angeles,
Paris, San Francisco and Singapore

Subscription service

For our full range of subscription offers, including digital only or print and digital combined visit
Economist.com/offers
You can also subscribe by mail, telephone or fax at the details provided below:

Telephone: +65-65345166
Facsimile: +65-65345066

Web: Economist.com/offers
E-mail: Asia@subscriptions.economist.com
Post: The Economist
Subscription Centre,
Tanjong Pagar Post Office
PO Box 671
Singapore 910817

Subscription for 1 year (51 issues) Print only

Australia	A\$365
China	US\$315
Hong Kong & Macau	HK\$2,000
India	INR\$5,000
Japan	Yen 34,500
Korea	US\$275
Malaysia	US\$210
New Zealand	NZ\$400
Singapore & Brunei	S\$365
Thailand	US\$250
Taiwan	US\$250
Other countries	Contact us as above



PEFC certified

This copy of The Economist is printed on paper sourced from sustainably managed forests, recycled and controlled sources certified by PEFC
www.pefc.org

July 20th-26th 2013

AMT Library

24 JUL 2013

The Economist July 20th 2013 3

Contents



On the cover
Crime is plunging. To keep it down, governments should focus on prevention, not punishment: leader, page 9. The rich world is seeing less and less crime, even in the face of high unemployment and economic stagnation, page 19. It is getting easier to predict wrongdoing and spot likely wrongdoers, page 21. When is it legal to shoot an unarmed black teenager? Page 31. The latest research suggests humans are not genetically programmed to be warriors, page 69

The Economist online
Daily analysis and opinion from our 19 blogs, plus audio and video content, debates and a daily chart Economist.com/blogs
E-mail: newsletters and mobile edition Economist.com/email
Print edition: available online by 7pm London time each Thursday Economist.com/print
Audio edition: available online to download each Friday Economist.com/audioedition

The Economist
Volume 408 Number 8845
First published in September 1843
to take part in "a severe contest between intelligence, which presses forward, and an unworthy, timid ignorance obstructing our progress."
Editorial offices in London and also:
Atlanta, Beijing, Berlin, Brussels, Cairo, Chicago, Hong Kong, Johannesburg, Los Angeles, Mexico City, Moscow, New Delhi, New York, Paris, San Francisco, São Paulo, Singapore, Tokyo, Washington DC

6 The world this week

Leaders

9 Crime
The curious case of the fall in crime

10 Reform in Cuba
Set the farmers and shopkeepers free

10 Youth unemployment in Europe
Guaranteed to fail

11 Afghanistan after 2014
Why zero is not an option

12 Sport

Testing times

Letters

14 On Amartya Sen, defence spending, Britain, immigration, France, sailing

Briefing

19 Falling crime
Where have all the burglars gone?

21 Predictive policing
Don't even think about it

Asia

25 Elections in Japan
Man with plan

26 Security in Afghanistan
Holding their ground

27 Solomon Islands
Aussie rules

27 Bangladeshi politics
Jamaat tomorrow

28 Lighting rural India
Out of the gloom

China

29 Nuclear activism
Limiting the fallout

30 Economic growth
Targets barely met

30 Hedonism at the cinema
My generation

United States

31 Race and crime
Trayvon's legacy

32 The Whitey Bulger trial
Badfellas

33 Walloping Walmart
DC says no to cheap food

33 Homebrewing
Hops and change

34 Demography
Broke in the 'burbs

35 Lexington
Latino Republicans

The Americas

36 Cuba's economy
Money starts to talk

37 Religion in Brazil
Earthly concerns

38 Crime in Mexico
Zeta zeroed

Middle East and Africa

39 African money transfers
Let them remit

40 Togo's election
A tale of two families

40 Egypt after the coup
Can they restore calm?

44 Syria's rebels
Islamists compete

44 Gays in Lebanon
They're not ill

Europe

45 The Italian government
Shirtsleeve time

46 Greece, Portugal and the euro
In the dumps

47 Spain's prime minister
Rajoy there!

47 Alexei Navalny
Guilty as charged

48 Charlemagne
Data-privacy wars



Italy and the euro crisis
For the head of a government meant to beliving from day to day, Enrico Letta has some strikingly long-term plans, page 45. German-led plans for tackling youth unemployment in Europe are far too timid: leader, page 10. Greece and Portugal still struggle to stick to their programmes, page 46



Cuba Set the farmers and shopkeepers free, and let Cubans benefit; leader, page 10. Money starts to talk as the tempo of reform accelerates, page 36



Deafness Technology that lets deaf people hear has a downside: it threatens sign languages; page 52. Lobbyists and blind people are at odds over copyright laws, page 53

accenture

» Contents continues overleaf



Wall Street hobbled American banks are in purgatory, page 61. European banks feel persecuted by American regulation, page 64



Sport How technology and mathematical logic could help stamp out cheating: leader, page 12. Sportsmen who take drugs may be prisoners of a different game, page 71



GlaxoSmithKline A reminder of how hard it will be to tackle corruption in China, page 56. For an American multinational, is exposure to China still a good thing? Page 64

Britain

- 49 **How to run a city**
The wrong trousers
- 50 **London's airports**
Go west
- 51 **Bagehot**
A school blooms

International

- 52 **Technology and the deaf**
Listen up
- 53 **Blind-friendly books**
Between the lines
- 53 **Paying lawmakers**
Rewarding work

Business

- 55 **Higher education**
The attack of the M00Cs
- 56 **Executive MBA ranking**
Joint highs
- 56 **GlaxoSmithKline in China**
Bitter pill
- 57 **Renewable energy in Spain**
The cost del sol
- 58 **Canadian retailing**
Drug deal
- 58 **Internet access**
Congestion on the line
- 59 **TV everywhere**
The travel channels
- 60 **Schumpeter**
Entrepreneurship defined

Finance and economics

- 61 **American banks**
The triumph of low expectations
- 62 **The trial of Fabrice Tourre**
Not so fabulous
- 62 **Older workers**
Glad to be grey
- 63 **Buttonwood**
Sovereign ratings
- 64 **American justice and foreign banks**
GloboCop

- 64 **The Sinodependency index**
Chindependence

- 65 **Banking in the cloud**
Silver linings

- 66 **Free exchange**
Unemployment and herding

Science and technology

- 69 **The origins of war**
Old soldiers?

- 70 **Marine ecology**
Welcome to the plastisphere

- 70 **Climate science**
Sensitive information

- 71 **Doping in sport**
Athlete's dilemma

Books and arts

- 72 **Art about climate change**
Chilling

- 73 **A memoir of winemaking**
In the drink

- 73 **Germany and the euro**
The Merkel method

- 74 **Russia's American empire**
How the east was lost

- 75 **"Fruitvale Station"**
An American tragedy

- 75 **New fiction**
Comfort food

- 80 **Economic and financial indicators**
Statistics on 42 economies, plus a closer look at world grain stocks

Obituary

- 82 **Nadia Popova**
Among the Night Witches



Russia's ace aviatrix Our obituary of Nadia Popova, a glamorous night-bomber pilot, page 82

Principal commercial offices:

25 St James's Street, London SW1A 1HG
Tel: 020 7836 7000

Rue de l'Athénée 32
1206 Geneva, Switzerland
Tel: 41 22 564 2470

750 3rd Avenue, 5th Floor, New York, NY 10017
Tel: 1 212 541 0500

60/F Central Plaza
18 Harbour Road, Wanchai, Hong Kong
Tel: 852 2585 3888

Other commercial offices:

Chicago, Dubai, Frankfurt, Los Angeles,
Paris, San Francisco and Singapore

Subscription service

For our full range of subscription offers, including digital only or print and digital combined visit
Economist.com/offers

You can also subscribe by mail, telephone or fax at the details provided below:

Telephone: +65 6534 5166
Facsimile: +65 6534 5066

Web: Economist.com/offers

E-mail: Asia@subscriptions.economist.com

Post: The Economist
Subscription Centre,
Tanjong Pagar Post Office
PO Box 671
Singapore 910817

Subscription for 1 year (51 issues) Print only

Australia	A\$365
China	US\$315
Hong Kong & Macau	HK\$2,000
India	INR\$5,000
Japan	Yen 34,500
Korea	US\$275
Malaysia	US\$210
New Zealand	NZ\$400
Singapore & Brunei	S\$365
Thailand	US\$250
Taiwan	US\$250
Other countries	Contact us as above



PEFC certified

This copy of The Economist is printed on paper sourced from sustainably managed forests, recycled and controlled sources certified by PEFC.

PEFC/05-15-162

www.pefc.org



April 27th-May 03rd 2013

Contents

The Economist July 27th 2013 3



On the cover
The emerging-market slowdown is not the beginning of a bust. But it is a turning-point for the world economy: leader, page 9. The most dramatic, and disruptive, period of growth is coming to its close, pages 17-19. The consensus on raising people out of poverty is comparatively recent: Free exchange, page 59

The Economist online

Daily analysis and opinion from our 19 blogs, plus audio and video content, debates and a daily chart Economist.com/blogs

E-mail: newsletters and mobile edition
Economist.com/email

Print edition: available online by 7pm London time each Thursday
Economist.com/print

Audio edition: available online to download each Friday
Economist.com/audioedition

The Economist

Volume 408 Number 8846

First published in September 1843 to take part in "a severe contest between intelligence, which presses forward, and an unworthy, timid ignorance obstructing our progress."

Editorial offices in London and also: Atlanta, Beijing, Berlin, Brussels, Cairo, Chicago, Hong Kong, Johannesburg, Los Angeles, Mexico City, Moscow, New Delhi, New York, Paris, San Francisco, São Paulo, Singapore, Tokyo, Washington DC

6 The world this week

Leaders

- 9 **Emerging economies**
The Great Deceleration
- 10 **America's public finances**
The Unsteady States of America
- 11 **Zimbabwe's election**
Don't let the crocodile cheat again
- 11 **Japan's election**
Licence to grow
- 12 **Britain's monarchy**
Very long till you reign over us

Letters

- 13 **On Trayvon Martin, Britain, teaching, forestry, Google, retail, the moon**

Briefing

- 17 **Emerging economies**
When giants slow down

Asia

- 21 **Japan's election**
Redemption
- 22 **Australia's boat people**
The PNG solution
- 23 **Buddhism v Islam**
Fears of religious strife
- 24 **Hydropower in Tajikistan**
Folie de grandeur

China

- 25 **Civic virtues**
The unkindness of strangers

- 26 **The rule of law**
Bizarrely consistent

- 26 **Architectural bombast**
Banned buildings

United States

- 27 **Detroit's bankruptcy**
Can Motown be mended?
- 28 **The other Detroit**
Buy to the sound of gunfire
- 28 **Retirement benefits**
The grey tsunami
- 31 **Zoning laws**
The Oregon bike trail
- 32 **The middle class**
Better off with Barack?
- 32 **Digital dating**
Young, single and nearby
- 33 **Lexington**
What if Mitt Romney had won?

The Americas

- 34 **Obesity in Latin America**
Battle of the bulge
- 35 **Politics in Colombia**
Peace and brotherly love
- 35 **Argentina and YPF**
Flogging a Dead Cow

Middle East and Africa

- 36 **Zimbabwe's vote**
Poll dancing
- 37 **Yemen's interior**
A refuge for al-Qaeda
- 37 **South Sudan**
Damn them all
- 38 **Egypt's crisis**
The generals exert control
- 38 **Iraqi violence**
The nightmare returns
- 39 **Syria's war**
The new normal
- 39 **The peace process**
Tailwind for doves

Europe

- 40 **Poland's government**
The seven-year itch
- 41 **Riots in France**
Trouble in Trappes
- 41 **Russian politics**
The Navalny power game
- 42 **Religion in Turkey**
Erasing the Christian past
- 43 **Charlemagne**
Belgium's royal succession



Detroit's repercussions
American cities and states must promise less or face disaster: leader, page 10. America's biggest-ever city bankruptcy starts to roll, page 27. Signs of hope in Motown, page 28. The precedents set in Detroit could affect how other places deal with their pensions crises, pages 28-30



SuperAbe and Japan
The prime minister must not be distracted from his economic programme: leader, page 11. Shinzo Abe's election victory is good news for Japan's economy, but real reform will be hard to achieve, page 21



Robert Mugabe
It is time for Africa's leaders—especially Jacob Zuma—to hold him to account: leader, page 11. A long-delayed election now looks worryingly hurried, page 36

» Contents continues overleaf



Back to Top



The Ides of August There is scope for the markets to have another summertime wobble: Buttonwood, page 56. Why Pakistan has been the best place to invest, page 58



Tech companies The battle over Dell raises the question of whether founders make the best long-term leaders of their creations, page 49. Taiwan's fab chip giant and its octogenarian founder, page 50. Our advice for Britain's most famous family firm and its future boss: leader, page 12



@latin A dead language is alive and kicking on the internet and the airwaves, page 48. How mass extinctions happen, page 60

Britain

- 44 **Eating habits**
The British at table
- 45 **Newspapers**
Turning American
- 45 **Sterling Jane Austen**
Pride and prejudice
- 46 **Bagehot**
Indians in Britain

International

- 47 **GPS jamming**
Out of sight
- 48 **Female genital mutilation**
Still bleeding
- 48 **The revival of Latin**
Resurrexit vere

Business

- 49 **Tech firms and their founders**
Monarchs versus managers
- 50 **TSMC**
A fab success
- 51 **Australian gas (I)**
The next Qatar?
- 51 **Australian gas (II)**
Beach in the outback
- 52 **Italian fashion**
French invasion
- 52 **Company taxes**
Minimise this
- 53 **The college-athletics business**
Basket cases
- 54 **Schumpeter**
Thinking twice about price

Finance and economics

- 55 **Commerzbank**
Das slog
- 56 **Buttonwood**
The Ides of August
- 57 **Interest rates in China**
A small step forward
- 57 **Globally systemic insurers**
Premium members

- 58 **Interchange fees**
Cardsharps
- 58 **The Karachi Stock Exchange**
Inefficient frontier
- 59 **Free exchange**
Poverty: a short history

Science and technology

- 60 **Mass extinctions**
Small but deadly
- 61 **What is truth?**
A la recherche du temps inconnu
- 61 **Mostly harmless**
A picture of Earth
- 61 **Robot plants**
Putting down roots
- 62 **Sleep and the phases of the Moon**
Lunacy?

Books and arts

- 63 **The life of Franz Kafka**
Nervous brilliance
- 64 **The Korean war**
The best doggone army
- 64 **John Kennedy's final days**
When America wept
- 65 **Adelle Waldman**
Those sad young literary men
- 65 **The life of Jesus**
No angel
- 66 **Matthew Dunn**
Hard-boiled
- 72 **Economic and financial indicators**
Statistics on 42 economies, plus a closer look at wireless broadband

Obituary

- 74 **Lo Hsing Han**
Myanmar's heroin king



Heroin king Our obituary of Lo Hsing Han, a Burmese drug baron who became a business tycoon, page 74

Principal commercial offices:

25 St James's Street, London SW1A 1HG
Tel: 020 7830 7000
Rue de l'Athénée 32
1206 Geneva, Switzerland
Tel: 41 22 566 2470
750 3rd Avenue, 5th Floor, New York, NY 10017
Tel: 1 212 541 0500
60/F Central Plaza
18 Harbour Road, Wanchai, Hong Kong
Tel: 852 2585 3888

Other commercial offices:

Chicago, Dubai, Frankfurt, Los Angeles, Paris, San Francisco and Singapore

Subscription service

For our full range of subscription offers, including digital only or print and digital combined visit:
Economist.com/offers
You can also subscribe by mail, telephone or fax at the details provided below:
Telephone: +65 6534 5166
Facsimile: +65 6534 5066
Web: Economist.com/offers
E-mail: Asia@subscriptions.economist.com
Post: The Economist Subscription Centre, Tanjong Pagar Post Office PO Box 671 Singapore 910817

Subscription for 1 year (51 issues) Print only

Australia	A\$365
China	US\$315
Hong Kong & Macau	HK\$2,000
India	INR5,000
Japan	Yen 34,500
Korea	US\$275
Malaysia	US\$210
New Zealand	NZ\$400
Singapore & Brunei	S\$365
Thailand	US\$250
Taiwan	US\$250
Other countries	Contact us as above



PEFC certified

This copy of The Economist is printed on paper sourced from sustainably managed forests, recycled and controlled sources certified by PEFC
www.pefc.org



Time

Vol.182, No.1 2013

25 JUN 2013

TIME
VOL. 182, NO. 1 | 2013

LIBRARY

4 | Conversation
BRIEFING
5 | Verbatim
6 | LightBox
Cruel contraband
8 | World
An olive branch from the Taliban; the battle for Aleppo; the Pope's biker benediction
10 | Milestones
Goodbye to former LIFE editor Ralph Graves
COMMENTARY
12 | Viewpoint
Aaron David Miller on the Middle East's misconceptions about U.S. politics

THE CULTURE
44 | Pop Chart
Bart Simpson gets a Chuck Taylor; Miss Utah's big miss; who put the I in *album*?
46 | Art
A James Turrell retrospective lets there be light
49 | Television
Hope and deception on MTV's *Catfish*
50 | Essay
Robin Wright on what ancient Persian history tells us about Iran's future
52 | 10 Questions
Gospel and blues singer Mavis Staples

FEATURES
14 Preaching Hatred
In Burma and other Asian countries, radical Buddhist monks are instigating violence against minority Muslims *by Hannah Beech*
22 Iranian Revelation
Rare access to the Islamic Republic at election time shows a country ready for change *by Richard Stengel and Aryn Baker*
30 The Power of Pitching In
Community service is helping save the lives of scarred combat veterans. It could also save the U.S. *by Joe Klein*
38 The Forgotten Fire of New Orleans
Remembering the 1973 French Quarter inferno that is the U.S.'s largest known massacre of gays *by Elizabeth Dias*

ON THE COVER:
Photograph by Adam Dean—Panos for TIME

Bart and sole,
page 44

TIME Asia is published by TIME Asia (Hong Kong) Limited. TIME publishes five double issues. Each counts as two of 53 issues in an annual subscription. TIME may also publish occasional extra issues. © 2013 Time Asia (Hong Kong) Limited. All rights reserved. Reproduction in whole or in part without written permission is prohibited. TIME and the Red Border Design are protected through trademark registration in the U.S. and in the countries where TIME magazine circulates. Member, Audit Bureau of Circulations. Subscribers: If the postal services alert us that your magazine is undeliverable, we have no further obligation unless we receive a corrected address within two years. CUSTOMER SERVICE AND SUBSCRIPTIONS: For 24/7 service, please use our website: time.com/asiacustomerservice. You may also contact our Customer Services Center at (852) 3128-6688, or e-mail enquiries@timeasia.com or write Time Asia (Hong Kong) Limited, 30/F, Oxford House, Takoo Place, 979 King's Road, Quarry Bay, Hong Kong. (In Japan: enquiries can be made to 0120-666-236 or enquiriesjapan@timeasia.com or Roppongi Hills P.O. Box 58, Minato-ku, Tokyo 106-6134.) Mailing list: We make a portion of our mailing list available to reputable firms. If you would prefer that we not include your name, please contact our Customer Services Center. TIME Asia is edited in Hong Kong and printed in Singapore and Hong Kong. Singapore MCA (P) No. 157/09/2011. Malaysia KKD permit no. PPS 678/03/2013/022933.

TIME July 1, 2013

3

Vol.181, No.2 2013

03 JUL 2013

TIME

VOL. 182, NO. 2 | 2013

4 | Conversation
BRIEFING
7 | Verbatim

8 | LightBox
Full press, empty seat; battle re-enactors

12 | World
Snowden's refugee prospects; the Sheik steps down; bikes flood Amsterdam

14 | United States
Judging the FISA court; reassessing the Supreme Court

16 | Tech
Social networks are not just for spies

18 | Milestones
James Gandolfini dies; Paula Deen loses her job

COMMENTARY
19 | Worldview
Fareed Zakaria on the worrisome power of Big Data

20 | The Curious Capitalist
Rana Foroohar on life after quantitative easing

ON THE COVER:
Illustration by Peter Arkle for TIME



Horse-drawn carriages are still an important mode of transportation in rural Cuba. Photograph by Joakim Eskildsen for TIME

FEATURES

22 Cuban Identity Crisis
In the twilight of Castro, a frequent visitor to the island finds change and uncertainty *by Pico Iyer*

38 Friend and Foe
How an Afghan policeman turned on his American allies in a deadly attack *by Nick McDonell*

48 Fight and Flight
Photographer Moises Saman captures the exodus of Syrians amid sectarian warfare *by Matt McAllester*

56 Baby Britannia
What lies in store for the future British monarch *by Catherine Mayer*

62 Farming the Desert
Arid Qatar seeks new ways to produce its own food *by Aryn Baker*

66 The Pursuit of Happiness
If you're not having fun, you may not know where to look *by Jeffrey Kluger*

THE CULTURE
82 | Books
Eleven of the season's hit authors recall their quintessential summer reads. Plus, recommendations from Harvey Weinstein, Mindy Kaling and TIME's two most insatiable readers

88 | Profile
Comedian Kevin Hart's greatest fear is definitely not success

93 | Movies
The Heat tries to break through Hollywood's glass ceiling

94 | Tech
Self-driving cars won't steer you wrong

96 | 10 Questions
Actress Vanessa Redgrave



Kevin Hart

TIME Asia is published by TIME Asia (Hong Kong) Limited. TIME publishes five double issues. Each counts as two of 53 issues in an annual subscription. TIME may also publish occasional extra issues. © 2013 Time Asia (Hong Kong) Limited. All rights reserved. Reproduction in whole or in part without written permission is prohibited. TIME and the Red Border Design are protected through trademark registration in the U.S. and in the countries where TIME magazine circulates. Member, Audit Bureau of Circulations. Subscribers: If the postal services alert us that your magazine is undeliverable, we have no further obligation unless we receive a corrected address within two years. CUSTOMER SERVICE AND SUBSCRIPTIONS: For 24/7 service, please use our website: time.com/asiacustomerservice. You may also contact our Customer Services Center at (852) 3128-5688, or e-mail enquiries@timeasia.com or write Time Asia (Hong Kong) Limited, 30/F, Oxford House, Takoo Place, 979 King's Road, Quarry Bay, Hong Kong. (In Japan: enquiries can be made to 0120-666-236 or enquiriesjapan@timeasia.com or Roppongi Hills P.O. Box 58, Minato-ku, Tokyo 106-6134.) Mailing list: We make a portion of our mailing list available to reputable firms. If you would prefer that we not include your name, please contact our Customer Services Center. TIME Asia is edited in Hong Kong and printed in Singapore and Hong Kong. Singapore MCA (P) No. 157/09/2011. Malaysia KKD permit no. PPS 676/03/2013/022933.

Vol.181, No.4 2013

UNT Library

17 JUL 2013

TIME

VOL. 182, NO. 4 | 2013

CAN YOU SAVE A WORLD WITHOUT TIGERS?

4 | Inbox

BRIEFING

7 | Verbatim

8 | LightBox

A massive Michigan mud bath

10 | World

A car bomb rattles Lebanon; devastation in a tiny Quebec town; Pakistan's bin Laden problem

12 | Milestones

Inventor Douglas Engelbart dies; Andy Murray wins Wimbledon

COMMENTARY

14 | The Curious Capitalist

Rana Foroohar on the economic benefits of immigration reform

16 | Viewpoint

Ayman Mohyeldin on how the Middle East is framing events in Egypt

Former members like Albert Einstein have made the Institute for Advanced Study an intellectual haven. Photograph by Jason Fulford for TIME

FEATURES

18 The Trouble With Tahrir

Protests in Egypt force out an elected President. Is this any way to run a country? *by Karl Vick*

Plus: Fareed Zakaria on the perils of illiberal democracy

28 Rana Plaza Stories

Retracing the steps of the victims of Bangladesh's garment-factory collapse *by Krista Mahr*

36 America's Brain Bank

The Institute for Advanced Study gives geniuses room to think *by Eliza Gray*

42 Full Kid Press

Second-graders may be too short to dunk a basketball, but they're old enough to shoot for a U.S. title *by Sean Gregory*

The softer side of pit bulls

ON THE COVER:

Photograph by Yuri Kozlyev—Noor for TIME; color treated by TIME

PIT BULL: JEFF MONTEN FOR TIME

TIME Asia is published by TIME Asia (Hong Kong) Limited. TIME publishes five double issues. Each counts as two of 53 issues in an annual subscription. TIME may also publish occasional extra issues. © 2013 Time Asia (Hong Kong) Limited. All rights reserved. Reproduction in whole or in part without written permission is prohibited. TIME and the Red Border Design are protected through trademark registration in the U.S. and in the countries where TIME magazine circulates. Member, Audit Bureau of Circulations. Subscribers: If the postal services alert us that your magazine is undeliverable, we have no further obligation unless we receive a corrected address within two years. CUSTOMER SERVICE AND SUBSCRIPTIONS: For 24/7 service, please use our website: time.com/asiacustomerservice. You may also contact our Customer Services Center at (852) 3128-5688, or e-mail enquiries@timeasia.com or write Time Asia (Hong Kong) Limited, 30/F, Oxford House, Taikoo Place, 979 King's Road, Quarry Bay, Hong Kong. (In Japan: enquiries can be made to 0120-666-236 or enquiries.japan@timeasia.com or Roppongi Hills P.O. Box 58, Minato-ku, Tokyo 106-6134.) Mailing list: We make a portion of our mailing list available to reputable firms. If you would prefer that we not include your name, please contact our Customer Services Center. TIME Asia is edited in Hong Kong and printed in Singapore and Hong Kong. Singapore MCA (P) No. 257/09/2011. Malaysia KPDH permit no. PPS 676/03/2013/022933.

TIME July 22, 2013

3

Back to Top

54

Vol.181, No.5 2013

TIME

VOL. 182, NO. 5 | 2013

4 | Conversation

BRIEFING

7 | Verbatim

8 | LightBox
Ramadan prayers in Gaza

10 | World
A new U.N. tack in the Democratic Republic of Congo; the unsinkable Vladimir Putin; Datsun drives again

12 | United States
U.S. Ambassador Anne Patterson struggles to assuage Egyptians

14 | Tech
Electronic gadgets that can get wet

15 | Health
Treating cancer without chemo

16 | Milestones
Farewell to actor Cory Monteith

COMMENTARY

19 | In the Arena
Joe Klein on America's inexorable march toward a multiracial future

ON THE COVER:
Photograph by Stefano Spaziani



Pope Francis leads his weekly general audience in St. Peter's Square at the Vatican. Photograph by Eric Vandeville—Abaca

FEATURES

20 Pope and Change
By focusing on the poor, Francis is refashioning the Catholic Church to face its global challenges
by Howard Chua-Eoan

26 Tunnel Vision
Exploring the secret labyrinthine world beneath Russia's capital *by Simon Shuster*

32 Bilingual Boost
Research shows that learning a second language can train your brain in other ways *by Jeffrey Kluger*

38 The Trayvon Effect
Amid outrage over the Zimmerman verdict, the U.S. black community vows to change the system
by Michael Scherer and Elizabeth Dias

Plus: Commentary by Michelle Alexander and Jeannine Amber and an interview with Maya Angelou

46 Stopping the Slaughter
Philadelphia's mayor on how to prevent violence in black communities *by Michael Nutter*

THE CULTURE

48 | Pop Chart
Cruisin' with the windows up; Jay Z rocks the gallery; it's the hippococalypse!

52 | Movies
Cate Blanchett reigns in Woody Allen's *Blue Jasmine*

57 | Books
Prose by any other name does not sell as sweet, J.K. Rowling

58 | Essay
Bound for one of Thailand's famous full-moon parties? You're 25 years too late

60 | 10 Questions
Snowboarder Shaun White



Shaun White

TIME Asia is published by TIME Asia (Hong Kong) Limited. TIME publishes five double issues. Each counts as two of 53 issues in an annual subscription. TIME may also publish occasional extra issues. © 2013 Time Asia (Hong Kong) Limited. All rights reserved. Reproduction in whole or in part without written permission is prohibited. TIME and the Red Border Design are protected through trademark registration in the U.S. and in the countries where TIME magazine circulates. Member, Audit Bureau of Circulations. Subscribers: If the postal services alert us that your magazine is undeliverable, we have no further obligation unless we receive a corrected address within two years. CUSTOMER SERVICE AND SUBSCRIPTIONS: For 24/7 service, please use our website: time.com/asiacustomerservice. You may also contact our Customer Services Center at (852) 3128-5688, or e-mail enquiries@timeasia.com or write Time Asia (Hong Kong) Limited, 30/F, Oxford House, Takoo Place, 979 King's Road, Quarry Bay, Hong Kong. (In Japan: enquiries can be made to 0120-666-236 or enquiries.japan@timeasia.com or Roppongi Hills P.O. Box 58, Minato-ku, Tokyo 106-6134.) Mailing list: We make a portion of our mailing list available to reputable firms. If you would prefer that we not include your name, please contact our Customer Services Center. TIME Asia is edited in Hong Kong and printed in Singapore and Hong Kong. Singapore MICA (P) No. 157/09/2011. Malaysia KODN permit no. PPS 676/03/2013(022933).

TIME July 29, 2013

3

Service Contacts

Email.....	library@umt.edu.pk
Library Help Desk/Reference Desk ...	Ext. 3329
Circulation Desk.....	Ext. 3327
Learning Resources Development/ Request New Purchase.....	Ext. 3326

Learning Resource Center

C- II, Johar Town, Lahore 54770, Pakistan. Phone: +92 42 35212801-10

Ext. 3335, Fax: +92 42 35184789 E-mail: library@umt.edu.pk

URL: <http://library.umt.edu.pk> <http://escholar.umt.edu.pk>



<http://libraryumt.blogspot.com>



<https://twitter.com/lrcservices>



[http://www.facebook.com/pages/UMT-Learning-Resource-](http://www.facebook.com/pages/UMT-Learning-Resource-Center/125688044136751)

[Center/125688044136751](http://www.facebook.com/pages/UMT-Learning-Resource-Center/125688044136751)



[http://www.linkedin.com/groups/UMT-](http://www.linkedin.com/groups/UMT-Learning-Resource-Center-4246369?trk=myg_ugrp_ovr)

[Learning-Resource-Center-4246369?trk=myg_ugrp_ovr](http://www.linkedin.com/groups/UMT-Learning-Resource-Center-4246369?trk=myg_ugrp_ovr)