# Library Bulletin A monthly publication of LRC

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# **News Corner**

### 8<sup>th</sup> UMT Convocation 2012:







The eighth Convocation of the University of Management and Technology was held on Saturday, December 1, 2012 at the UMT Campus, C-II, Johar Town, Lahore. **Prof Dr Atta-ur-Rahman**, former federal minister for science and technology and former chairman, Higher Education Commission, was the chief guest on the occasion. He conferred degrees upon 1003 graduates. The Convocation was attended by graduating students and their parents, faculty members, educationists, eminent scholars, representatives of the print and electronic media. A total of 45 students received various Patron, Rector and sponsor medals on the basis of outstanding academic performance. Dr Hasan Sohaib Murad, Rector UMT gave an overview of the progress made by the University. Delivering the convocation address, Prof Dr Atta-ur-Rahman said, "The key to progress lies in the abilities of nations to unleash the creative potential of their youth in order to develop strong knowledge economies."

This year 493 participants graduated from the School of Business and Economics (SBE), 223 from the School of Science and Technology (SST), 131 from the School of Social Sciences and Humanities (SSS&H), 73 from the School of Professional Advancement (SPA) and 79 from the Institute of Audit and Accountancy (IAA).

The library in collaboration with a leading book vendor arranged a bookstall at the convocation venue. The library also joined hands with the office of controller of examination in distributing degrees to graduating students.

# Selected Article

# Appreciating the genius: educational institutions for extraordinary individuals / by Faiza Abdur Rab

Sunday, November 25, 2012

There are many gifted individuals in this world with distinct capabilities who may be deficient in many qualities which people with the same capabilities in another country may have acquired. Most academic institutes here, be they primary, secondary, higher secondary or even a university, lack the specialised infrastructure required to train such extraordinary individuals so that they can excel in their particular fields of interest.

Most academic institutions usually offer tailored programmes that fit individuals on the criteria which they have set. They call it merit. The criteria are based on evaluating the distinct qualities needed to train the individuals to fulfill the demand of landing a well-placed job. They have no room for originality.

As a result the professional institutes are unable to make use of such individuals mainly because they fail to accommodate them along with their common but minor deficiencies, though most of them are more intelligent and creative than an average individual. The insufficiencies are either the family traits present in them or they are acquired due to other social or psychological factors that have affected their lives. The professional institutes are usually unaware of their special requirements.

A lack of general awareness or a belief in the survival of the fittest seems to be the underlying reason due to which this important issue stays unaddressed in educational institutions all over the globe. The situation is more alarming in the developing countries where there is already a limited access to quality education.

Another reason could be that the individuals may be offered expertise in any area of their interest but without any understanding of their high level of intelligence that may be causing other emotional psychological problems in their lives. The teachers may know much about their subjects but not much about the common issues that can affect an individual's performance in his or her personal or professional life.

Extraordinary people may have extraordinary needs. Unfortunately, such individuals have many a time also been considered insane as most people cannot differentiate between normal abnormalities; the latter is considered to be an illness.

History is replete with individuals who made an impact in their respective fields despite never showing any outstanding performance while studying in any institute or working at any place. Most of them were dropouts, exploited and humiliated for their unusual combination of capabilities. Many of them had a crippled social life. But time proved that nothing could damage their innate passion towards creativity. Almost all of them had been misunderstood at their time but were appreciated later.

The problem does not lie in the existence of such issues but in the negligence to address their issues. One way to start is to develop a working relationship between the different professional and academic institutions involved in research and teaching of social sciences. There should also be an initiative to design guidelines and policies that are helpful to make such extraordinary individuals a part of the world we are living in today. This network needs to extend not only at the national but also the international level.

One important point that is often ignored but is highly significant, especially in the area of social sciences, is that findings of studies made on population in other regions need to be translated keeping in view the differences in historical, cultural, social, economical, religious and other aspects of people living in those regions of the globe before applying them here. This enhances the significance of indigenous research in collaboration with international institutes and joint training programmes that in turn would be helpful to develop an effective joint long-term plan.

It may be a good idea to reserve a certain percentage of seats in academic institutes for these extraordinary individuals. This also means admission and job needs to be given on criteria different than that which is adopted in routine or so called merit, keeping in view their minor shortcomings. They should be facilitated in an area where they can excel.

This will help these individuals to be a part of the existing life around them and on the other hand also help others to tolerate and accept them as they are.

Certain nutrient deficiencies can also alter an individual's behaviour. There are some foods reported to be found helpful in curing this. In my opinion, it is important to include relevant topics of social sciences and food science with an essential part of the syllabus and make it compulsory for all. There should be a general awareness on how ordinary and extraordinary people can work together and complement each other.

The writer is a lecturer at the Department of Food Science and Technology, University of Karachi.

### **Courtesy to Dawn**



# **Current Contents of CAD**

(All articles are hyperlinked, click to read fulltexts)

### **Agriculture:**

### **Agri-sector:**

- 1. Ashfak Bokahri. (2012 November 19). Flawed distribution of state lands. Dawn, p. III.
- 2. Aamer Irshad. (2012 November 19). Agricultural scenario 2012-13. Dawn, p. III.
- 3. Mohiuddin Aazim. (2012 November 19). Season for kinnow exports. Dawn, p. III.
- 4. Howard Schneider. (2012 November 27). Shifts in global farm economy. Dawn, p. III.

### **Irrigation:**

5. M. S. Shafique. (2012 November 27). Water banks for irrigated agriculture. *Dawn*, p. III.

### **Banking and Finance:**

# **Banking:**

- 6. Muhammad Yaqub. (2012 November 05). Profitability of banking sector. *Business Recorder*, p. 22.
- 7. Akram Khatoon. (2012 November 07). Unbanked population. Business Recorder, p. 20.
- 8. Rise in bank investments. (2012 November 27). Dawn, p. II.
- 9. Huzaima Bukhari and Ikramul Haq. (2012 November 30). Reckless borrowings. *Business Recorder*, p. 20.

### **Capital Market and NBDIs:**

10. Ashfak Bokhari . (2012 November 19). Rising NSS investment. Dawn, p. VI.

### **Islamic Banking:**

11. Ahmad Raza. (2012 November 19). Is Riba-free capital market possible?. Dawn, p. IV.

# **Corporate Law and Regularity Bodies:**

- 12. Shahid Kardar. (2012 November 27). Growth driven by private sector. Dawn, p. 7.
- 13. Mohammad Omair Saqib. (2012 November 27). Young entrepreneurs at work. Dawn, p. IV.
- 14. Faisal Bari. (2012 November 27). Regulatory systems. Dawn, p. 7.

### **Economy:**

### **Economic Planning:**

15. Altaf Hussain. (2012 November 25). Low on the list. The News, p. II.

### **Economic Conditions:**

- 16. Sayem Ali. (2012 November 03). Nawaz's 3E formula. The News, p. 6.
- 17. Babar Sattar. (2012 November 03). Price-fixing fixation- I. The News, p. 6.
- 18. Babar Sattar. (20123 November 10). Price-fixing fixation-II. The News, p. 7.
- 19. Irfan Mufti. (2012 Noveber 18). Debt burden: Is there a solution. The News, p. IV.
- 20. Zafar Azeem. (2012 November 18). Money laundering and politically exposed persons (PEPs). *Business Recorder*, p. 20.
- 21. Zafar Azeem. (2012 November 22). Money laundering and role of professional ethics. *Business Recorder*, p. 20.
- 22. Muhammad Bashir Chaudhry. (2012 November 27). Why foreign investors are reluctant. *Dawn*, p. IV.
- 23. Mohiuddin Aazim. (2012 November 27). Economy shows resilience. Dawn, p. VI.

### **Socio Economic Development:**

24. Arif Hasan. (2012 November 2012). Anti-poor bias in policy. Dawn, p. 7.

### Trade:

- 25. Nasir Jamal. (2012 November 19). Gearing up for freer access to EU markets. Dawn, p. l.
- 26. Hussain H. Zaid. (2012 November 19). LDCs seek permanent waiver on IPRs. Dawn, p. I.
- 27. Ashfak Bokhari. (2012 November 27). Towards snag-free trade. Dawn, p. I.

### **Labor & Related:**

28. Zeb Khan. (2012 November 19). Job creation Mubarak. Dawn, p. VI.

### Taxation & Zakat:

- 29. Huzaima Bukhari and Ikramul Haq. (2012 November 16). Ailing tax system. *Business Recorder*, p. 24.
- 30. Huzaima Bukhari and Ikramul Haq. (2012 November 21). Taxation for economic growth I. *Business Recorder*, p. 20.
- 31. Huzaima Bukhari and Ikramul Haq. (2012 November 23). Taxation for economic growth II. *Business Recorder*, p. 20.

### **Education:**

- 32. Chaudhry Faisal Hussain. (2012 November 12). Still denied access. Dawn, p. 7.
- 33. Inayatullah. (2012 November 24). 55 million voiceless illiterates. The Nation, p. 7.
- 34. Faiza Abdur Rab. (2012 November 25). Appreciating the genius: Educational institutions for extraordinary individuals. *Dawn*, p. 5.
- 35. Afshan Subohi. (2012 November 27). Barons in education business. Dawn, p. I.

### **Industry:**

### **Chemical and Pharmaceutical:**

36. Afshan Subohi. (2012 November 19). Drug rules or control freak. Dawn, p. I.

### **Energy and Power:**

### **Energy:**

- 37. Mehtab Haider. (2012 November 18). Profit problem. The News, p. II.
- 38. Khaleeq Kiani. (2012 November 19). Upgrading mineral policy. Dawn, p. I.
- 39. Mohiuddin Aazim. (2012 November 19). Profitability of the energy sector. Dawn, p. VI.
- 40. Khaleeq Kiani. (2012 November 27). The culture of overbilling. Dawn, p. I.
- 41. Khurram Husain. (2012 November 29). End the CNG mafia's hold. Dawn, p. 7.

### **Engineering & Manufacturing:**

42. Nasir Jamal. (2012 November 27). Dip in manufacturing growth. Dawn, p. V.

### **Foods and Allied:**

43. Muhammad Shayan Lakdawalla. (2012 November 27). Growth in food industry. Dawn, p. II.

### SME's:

44. Nasir Jamal. (2012 November 27). Rights of the marginalized. Dawn, p. I.

### **Transportation and Communication:**

- 45. Shahzada Irfan Ahmed. (2012 November 18). Benefits of the BRTS are plenty but are the ever escalating project costs justified?. *The News*, p. 32.
- 46. Aoun Sahi. (2012 November 18). What price the project?. The News, p. 32.
- 47. At the cost of every other project. (2012 November 18). The News, p. 32.



- 48. Public grouse. (2012 November 18). The News, p. 32.
- 49. ECNEC in the dark. (2012 November 18). The News, p. 32.
- 50. Ather Naqvi. (2012 November 18). This is a dream come true. The News, p. 33.
- 51. Wagar Gillani. (2012 November 18). At people's expense. The News, p. 33.
- 52. Wagar Gillani. (2012 November 18). A successor story. The News, p. 33.

### Ideology:

- 53. Muhammad Ali. (2012 November 16). Civilisation and religion. Dawn, p. 6.
- 54. Arif Azad. (2012 November 19). Future of Pakistan's left. *Dawn*, p. 6.

### **International Relations:**

- 55. Maleeha Lodhi. (2012 November 06). Pakistan's nuclear compulsions. The News, p. 7.
- 56. Shada Islam. (2012 November 17). The challenge ahead. Dawn, p. 6.
- 57. Almeida, Cyril. (2012 November 18). The view from Afghanistan. Dawn, p. 9.
- 58. Bidwai, Praful. (2012 November 19). Obama and India. *The News*, p. 7.
- 59. Maleeha Lodhi. (2012 November 20). A world in transition. The News, p. 7.
- 60. Touqir Hussain. (2012 November 20). Second term's challenges. Dawn, p. 6.
- 61. Munir Akram. (2012 November 25). New weapons, new wars. Dawn, p. 7.
- 62. Ishtiaq Ahmed. (2012 November 25). Can Obama resolve Israel-Palestine?. *Daily Times*, p. A7.
- 63. Saad Hafi. (2012 November 25). Anti-Americanism in the Muslim world. Daily Times, p. A 7.
- 64. Farrukh Saleem. (2012 November 25). China. The News, p. 6.
- 65. Babar Sattar. (2012 November 24). Fifth-generation war. The News, p. 7.
- 66. Shada Islam. (2012 November 24). Tensions over Chinese role. Dawn, p. 6.
- 67. A.G Noorani. (2012 November 24). Party inquiries. Dawn, p. 7.

# **Judiciary and Government:**

- 68. A.G Noorani. (2012 November 03). Old laws & corruption. Dawn, p. 7.
- 69. Nazim F. Haji. (2012 November 05). A case for trial. Dawn, p. 7.
- 70. Raza Rumi. (2012 November 18). General impression. The News, p. I.
- 71. Farrukh Saleem. (2012 November 18). Pak Army. The News, p. 6.
- 72. M. Zaidi. (2012 November 19). Faulty prosecution. Dawn, p. 7.
- 73. Syed Bakhtiyar Kazmi. (2012 November 27). Duality. *Daily Times*, p. A7.

- 74. Ashfak Bokhari. (2012 November 27). Litigation cases in international tribunals. Dawn, p. VI.
- 75. M. Zaidi. (2012 November 25). Loopholes in the law. Dawn, p. VI.
- 76. Zubeida Mustafa. (2012 November 21). Death penalty should end. Dawn, p. 6.
- 77. Amber Darr. (2012 November 22). Partners in law. *Dawn*, p. 6.
- 78. I.A Rehman. (2012 November 22). No hanging again, Sirs. Dawn, p. 7.
- 79. Aminullah Chaudry. (2012 November 23). A politicised civil service?. Dawn, p. 7.
- 80. Qaisar Rashi. (2012 November 28). The National Accountability Commission Bill 2012. *Daily Times,* p. A6.

### **Society:**

### **Child and Youth:**

81. Ashrafuddin Pirzada. (2012 November 11). Targets on the border. The News, p. IV.

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### **Environment:**

82. Aoun Sahi. (2012 November 11). Water and sanity. The News, p. IV.

### **Gender and Women:**

- 83. Bina Shah. (2012 November 2012). Sindhi women in politics. Dawn, p. 6.
- 84. Fauzia Vigar. (2012 November 27). Real picture. The News, p. I.

### Law & Order:

- 85. A.G Noorani. (2012 November 03). Old laws & corruption. Dawn, p. 7.
- 86. Muhammad Amir Rana. (2012 November 18). Sectarian infiltration. Dawn, p. 8.
- 87. Zahid Hussain. (2012 November 20). The Karachi cauldron. Dawn, p. 7.

### Media:

88. Haider Mehdi. (2012 November 20). A note to TV anchors!. The Nation, p. 7.

### **Society & Culture:**

- 89. Jamil Nasir. (2012 November 02). Models we can follow. The News, p. 6.
- 90. Ashfaque H Khan. (2012 November 13). Demographic dividend?. The News, p. 6.

### **Politics:**

- 91. Najam Sethi. (2012 November 05). SC's Balochistan recipe. The News, p. 7.
- 92. Kamila Hyat. (2012 November 08). ECP: challenges ahead. The News, p. 6.
- 93. Muhammad Ali Siddiqi. (2012 November 16). Maudoodi's six points. Dawn, p. 7.
- 94. Abbas Nasir. (2012 November 17). Media-savvy Jamaatud Dawa. Dawn, p. 7.
- 95. Niaz Murtaza. (2012 November 18). The right system?. Dawn, p. 7.



- 96. Muhammad Aftab Alam. (2012 )Lacking information The News P # II
- 97. S Akbar Zaidi. (2012 November 25). Contesting notions of Pakistan II. The News, p. III.

98. F.S.Aijazuddin. (2012 November 29). Voting blind. Dawn, p. 6.

# **General:**

- 99. Mehboob Qadir . (2012 November 07). Caliphate, emirate or what have you I. *Daily Times,* p. A7.
- 100. Hussain H Zaidi. (2012 November 13). Globalisation's flip side. The News, p. 6.
- 101. Harris Khalique. (2012 November 14). A perpetual state of denial. The News, p. 7.
- 102. S Akbar Zaidi. (2012 November 18). Contesting notions of Pakistan I. The News, p. III.
- 103. Anwar Syed. (2012 November 27). The meaning of being a Pakistani. Daily Times, p. A6.



# **New Books Added**

# **Audiology:**

 Introduction to audiology, 10<sup>th</sup> Ed. / by Marting & Clark New York: Pearson, c2009
 617.8 MAR-I

# **Business:**

Doing business in Chine: a guide to the risks and the rewards / by Torrens
 New Delhi: Viva Books, c2011
 382. 0952 TOR- D

### **Computer:**

Practical SQL queries for micrsoft SQL server 2008 R2 / by Tennick New York: McGraw Hill, c2011

005.7585 TEN- P

**4.** Interactive computer graphics: a top down approach using open GL, 5<sup>th</sup> ed. / by Angel New Delhi: Pearson Education, c2009

006.66 ANG -I

5. Computer graphics: using openGL, 3<sup>rd</sup> ed. / by Hill & Kelley

New Delhi: PHI Learning, c2012

006.66 HIL - E

**6.** Human-computer interaction, 3<sup>rd</sup> ed. / by Dix [et al].

New Delhi: Pearson Education, c2004

004.019 HUM -

7. An introduction to database systems, 8<sup>th</sup> ed./ by Date, Kannan & Swamynathan New Delhi:

Pearson Education, c2006

005.74 DAT - I

8. Testing computer software, 2<sup>nd</sup> ed. / by Kaner, Falk & Nguyen

New Delhi: Wiley, c1999

005.14 KAN-T

**9.** Modern operating systems, 3<sup>rd</sup> ed. /by Tanenbaum

New Delhi: PHI Learning, c2012

005.43 TAN - M

### **Commerce:**

E-business 2.0: roadmap for success, 2<sup>nd</sup> ed. / by Kalakota & Robinson New Delhi: Peason Education, c2001
 658.80285 KAL- E

### **Education:**

11. Literacy and deafness: the development of reading, writing, and literate thought / by Paul Boston: Allyn and Bacon, c1998

371.912 PAU- L



**12.** Assessing learners with special needs: an applied approach, 6<sup>th</sup> ed. / by Overton New Jersey: Pearson Education, c2009

371. 26 OVE- A

**13.** Access to academics for all students: critical approaches to inclusive Curriculum, instructions, and policy / Edited by Kluth, Straut & Biklen

London: Lawrence Erlbuam Associates, c2003

371.9046 KLU-A

**14.** Curriculum adaptations: for students with learning and behavior problems, 3<sup>rd</sup> ed. / by Hoover & Patton

Texas: Pro.Ed International Publisher, c2005

371.9044 HOO-C

**15.** Managing the curriculum / Edited by Middlewood &Burton

London: Paul Chapman Publishing, c2001

375 MAN-

**16.** Growing workplace champions: how to develop coaching and mentoring within an organization / by Sangster

New Delhi: Viva Books, c2010

658. 3124 SAN- G

**17.** Teaching deaf and hard of hearing students: content, strategies, and curriculum / by Stewart & Kluwin

London: allyn and Bacon, c2001

371.912 STE-T

18. Deaf learners: developments in curriculum and instruction / Edited by Moores & Martin Washington DC: Gallaudet University Press, c2006 371. 912 DEA-

**19.** Teaching science for all children: an inquiry approach, 4<sup>th</sup> Ed. / by Martin [et al].

New York: Pearson Education, c2005

372. 35044 TEA-

**20.** Self-determined learning theory: construction, verification, and evaluation / Edited by Mithaug [et al].

New York: Routledge, c2003

370. 1523 SEL -

21. Keep it simple: a guide to assistive technologies / by Green & Blair

California: Libraries Unlimited, c2011C

027.663 GRE-K

**22.** Foundations of special education / by Farrell

West Sussex: Wiley Blackwell, c2009

371.9 FAR - F

**23.** Managing special needs in the primary school /by Dean

New York: Routledge, c1996

371. 90472 DEA - M

**24.** The complete guide to special education: expert advice on evaluations, IEPs, anad helping kids succeed / by Wilmshurst & Brue

San Francisco: Jossey Bass, c2010

371.90973 WIL - C



25. The dyscalculia assessment / by Emerson & Babtie London: Continuum International Publishing, c2010 371.90447 EME -D

**26.** Differentiated instruction for the middle school science teacher: activities and strategies for an inclusive classroom / by D'Amico & Gallaway

San Francisco: Jossey Bass, c2010

507.1273 D'A -D

**27.** Exceptional learners: an introduction to special education / by Hallahan, Kauffman & Pullen New York: Allyn and Bacon, c2009

371.90973 HAL - E

28. Assessment in special and inclusive education, 10<sup>th</sup> ed. / by Salvia & Ysseldyke New York: Houghton Mifflin, c2007 371.26 SAL- A

29. The complete learning disabilities handbook: ready-to-use strategies & activities for teaching students with learning disabilities, 3<sup>rd</sup> ed. / by Harwell & Jackson San Francisco: Jossey Bass, c2008 371.9 HAR - C

# 

30. CMOS mixed signal circuit design, 2<sup>nd</sup> ed. / by Baker Hoboken: John Wiley & Sons, c2009 621. 3815 BAK - C

# Fairness, Social justice:

 Equal opportunity theory / by Mithaug London: Sage Publications, c1996
 305 MIT- E

# **Linear system:**

**32.** Fundamentals of matrix computations, 3<sup>rd</sup> ed. / by Watkins Hoboken: John Wiley & Sons, c2010 512. 9434 WAT -F

# **Mathematics:**

Principles of mathematical analysis, 3<sup>rd</sup> ed. / by Rudin New Delhi: McGraw Hill, c1976 515.1 RUD - P

34. Topological groups: an introduction / by Markley Hoboken: John Wiley & Sons, c2010 512.55 MAR - T

**35.** Introductory combinatorics, 4<sup>th</sup> ed. / by Brualdi New Delhi: Pearson Education, c2004 511.6 BRU -I

# **Management:.**

36. Buying professional services: how to get value for money from consultants and other professional services providers / by Czerniawska & Smith New Delhi: Viva Books, c2011 658.46 CZE- B



37. Student directed learning: teaching self-determination skills / by Agran Pacific Grove: Brooks/ Cole publishing Company, c1997 371. 91 STU- T

**38.** Talent: making people your competitive advantage / by Lawler San Francisco: Jossey Bass, c2008

658.3 LAW - T

**39.** The IEP from a to z: how to create meaningful and measureable goals and objectives / by Twachtman-Cullen & Twachtman- Bassett

San Francisco: Jossey Bass, c2011

371. 90973 TWA - I

**40.** Public sector management / by Chaston London: Palgrave MacMillan, c2011

351 CHA-P

# **Psychology:**

41. Attitude project your most priceless asset, 5<sup>th</sup> ed. / by McKnight & Chapman New Delhi: Viva Books, c2010
158.1 MCK- A

**42.** Human development: a life span view, 5<sup>th</sup> ed. / by Kail & Cavanaugh Belmont: Wadsworth, Cengage Learning, c2010 155. 2 KAI - H

# **Organizational Development:**

43. Organization development: ideas and issues / by Golembiewski New Delhi: Viva Books, c2010 658.406 GOL- O

# **World Health Organization:**

**44.** Challenges in health and development: from global to community perspectives / by Johnson

New York: Springer science +Business Media, c2011 338. 473621 JOH- C

# **Knowledge Management:**

**45.** Essentials of knowledge management / by Bergeron

Hoboken: John Wiley & Sons, c2003

658.4038 BER-E

**46.** Creating the discipline of knowledge management / Edited by Stankosky

Boston: Elsevier, c2005

658. 4038 CRE-

**47.** Measuring and managing knowledge /by House & Bell

New York: McGraw Hill, c2001

658.4036 HOU- M



# **Medical Care, Medical economics -- United States:**

**48.** Understanding health policy: a clinical approach, 4<sup>th</sup> ed. / by Bodenheimer & Grumbach New York: McGraw Hill , c2005 362. 10973 BOD- U

**49.** Hearing in children, 4<sup>th</sup> Ed. / by Northern & Downs Baltimore: Williams & Wilkins, c1991 618. 920978 NOR - H

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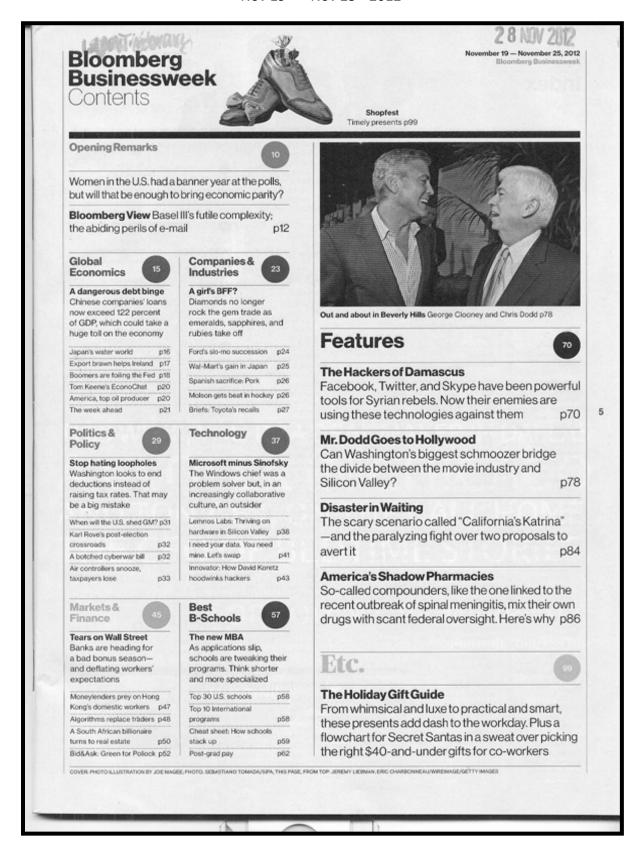
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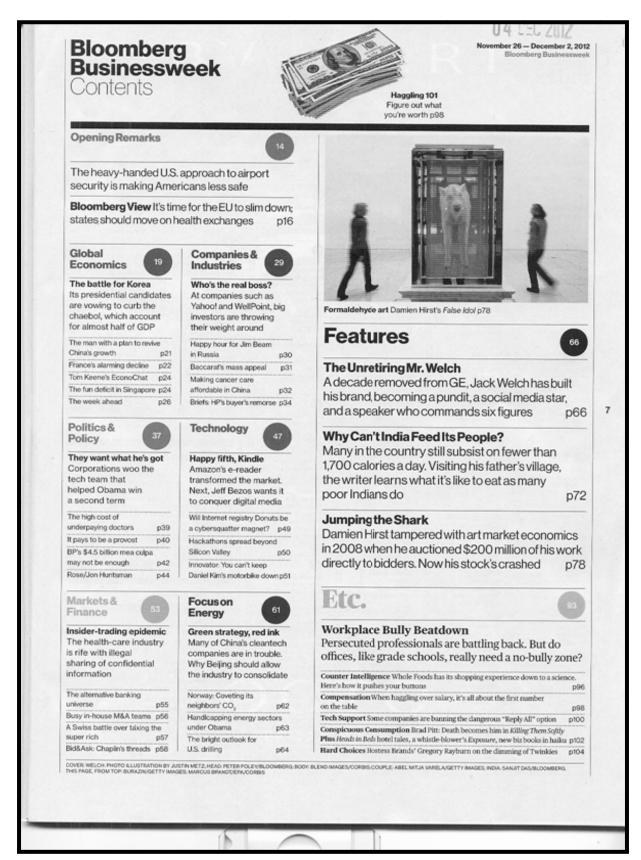


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# **Foreign Affairs**

September – October 2012





NOVEMBER / DECEMBER 2012 VOLUME 91, NUMBER 6

# Comments

# Broken BRICs Ruchir Sharma

The most talked-about global economic trend in recent years has been "the rise of the rest," with Brazil, Russia, India, and China leading the charge. But international economic convergence is a myth. Few countries can sustain unusually fast growth for a decade, and even fewer, for more than that. Now that the boom years are over, the BRICs are crumbling; the international order will change less than expected.

### After Qaddafi Dirk Vandewalle

Given the new Libya's lawlessness and corruption, pessimism about its prospects is easy—especially in light of September's turmoil. But beyond the bloodshed lies a more upbeat story. Just a year after Qaddafi's fall, Libya has peacefully elected a new government and is moving on. It turns out that in building a new state, starting from scratch can be a good thing.

### Revenge of the Kurds Joost R. Hiltermann

16

Iraqi Kurdistan is reveling in its newfound oil wealth and growing more estranged from the violent and dysfunctional central government in Baghdad. Yet statehoodthe ultimate dream of Iraqi Kurds-will likely be deferred once again, as Kurdistan shifts from Iraq's suffocating embrace to a more congenial dependence on Turkey.

### Mexico's Age of Agreement

Héctor Aguilar Camín and Jorge G. Castañeda

At first, Mexico's recent presidential election looked unpromising: the PRI, the country's long-dominant party, crept back into office, but with only 38 percent of the vote and no majority in Congress. Yet the campaign revealed just how much Mexicans actually agree on, and the new government is likely to pass long-overdue reforms.



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The U.S. military's ban on women in combat rests on false stereotypes and an outdated understanding of war. Irregular warfare has blurred the concept of front-lines, meaning that many female American soldiers already risk their lives in battle. And research suggests that women can meet the functional requirements of fighting and that mixed combat units are no less effective than all-male ones. It's time to abandon a policy that does no good—and treats half of Americans as less than equal.

### How to Make Almost Anything Neil Gershenfeld

43

In recent decades, the world has been rocked by revolutions in the digitization of computation and communication. Now the physical world is being digitized, thanks to new technologies that can turn data into things and things into data. Digital fabrication will let people build custom home furniture, living organs out of cells, and drones that can fly out of a printer; science fiction is becoming industrial fact.

# Strategy in a Time of Austerity Andrew F. Krepinevich, Jr.

58

As Western defense budgets are declining, the price of projecting power is increasing and the range of interests requiring protection is expanding. To square this circle, the Pentagon needs to embrace a dramatic shift in its strategy. It should turn its focus away from repelling traditional cross-border invasions and pursuing regime change followed by stability operations—and concentrate instead on assuring access to key regions and the global commons.

### The Problem With the Pivot Robert S. Ross

70

The Obama administration has responded to Chinese assertiveness by reinforcing U.S. military and diplomatic links to the Asia-Pacific, to much acclaim at home and in the region. But the "pivor" is based on a serious misreading of its target. China remains far weaker than the United States and is deeply insecure. To make Beijing more cooperative, Washington should work to assuage China's anxieties, not exploit them.

### Putin's Petroleum Problem Thane Gustafson

83

Since the fall of the Soviet Union, Russia has become increasingly addicted to oil, which has underwritten bad policies and allowed Putin to buy off key constituencies and the masses. But petroleum could also hold the key to Russia's salvation. The supply of cheap oil is running out, and Russia's best hope of responding to the coming crunch is making the sort of changes liberal reformers have been pushing for years.

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# It's Hard to Make It in America Lane Kenworthy

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Equality of opportunity has long been an American ideal, and the expansion of opportunity to women and minorities in the last half century has been a major success. But other obstacles to advancement remain, and recently, socioeconomic inequality has actually increased. The United States now has less social mobility than most other wealthy nations; it can and must catch up by following their lead.

# The Future of Special Operations Linda Robinson

110

With the rise of endless irregular wars playing out in the shadows, special operations have never been more important to U.S. national security. But policymakers and commanders focus too much on dramatic raids and high-tech drone strikes. They need to pay more attention to an even more important task these forces take on: training foreign troops.

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### God's Politics Jonathan Sacks

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For centuries, all sorts of political movements have claimed the Hebrew Bible as their guide. But as Michael Walzer argues in his new book, the Bible offers no consistent political program. Better to read it, suggests the United Kingdom's chief rabbi, as a text on how to run a society.

# What Really Happened in Vietnam Fredrik Logevall

129

A pathbreaking history of the Vietnam War reveals that the Northern government was far more divided and discouraged than commonly believed. Yet the fact remains that the United States and its allies in the South always faced very long odds of success.

# The Quality of Command Robert H. Scales

137

Thomas Ricks' new book identifies an urgent challenge facing the U.S. armed forces; how to produce good generals. But Ricks' solution—regularly firing underperforming officers—is based on a flawed historical analysis and would do more harm than good.

### Peace Out Walter Russell Mead

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Two new books—one condemning the culture of liberal piety embraced by the Nobel Peace Prize, the other detailing the global influence of conservative civil society—underscore the dangers of using Big Ideas to try to save the world.

# Small War, Big Consequences Donald R. Hickey

150

Today, the War of 1812 is all but forgotten. But as two recent books show, its legacies—helping professionalize the U.S. military, planting the seeds of manifest destiny, and laying the groundwork for a long-standing Anglo-American alliance—endure today.

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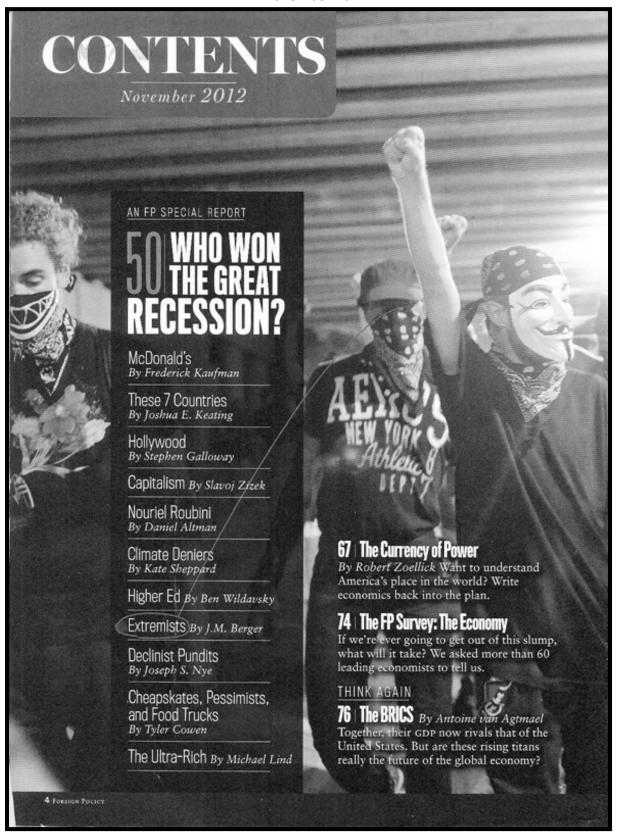
### Contents Are Taxes Too Damn High? Grover G. Norquist; Andrea Louise Campbell 156 The only way to reduce the U.S. deficit is to spur economic growth, argues Grover Norquist, and the only way to do that is to cut taxes. Andrea Campbell demurs, contending that lowering taxes will only pad the pockets of the rich. The Cuban Missile Crisis Revisited James A. Nathan; Graham Allison 163 Graham Allison unduly credits Kennedy's use of threats in resolving the Cuban missile crisis, argues James Nathan. Allison disagrees, pointing to the case of Iran, where only the prospect of an attack can convince the country to abandon its nuclear ambitions. Afghan Endgame Ronald E. Neumann; Stephen Hadley and John Podesta 167 Stephen Hadley and John Podesta overemphasize the speed of the transition about to take place in Afghanistan as the United States departs, argues a former U.S. ambassador. Hadley and Podesta respond, insisting that time is running out for a legitimate Afghan government to emerge. Recent Books on International Relations 171 Including G. John Ikenberry on reckless states, Richard Feinberg on borderless culture, and Andrew Nathan on penniless Indians. Letters to the Editor 193 Including Robert Lieber on the future of American power, Dustin Dehez on atomic autocracies, and others.

The articles in Foreign Affairs do not represent any consensus of beliefs. We do not expect that readers will sympathize with all the sentiments they find here, for some of our writers will flatly disagree with others, but we hold that while keeping clear of mere vagaries, Foreign Affairs can do more to inform American public opinion by a broad hospitality to divergent ideas than it can by identifying itself with one school. We do not accept responsibility for the views expressed in any article, signed or unsigned, that appears in these pages. What we do accept is the responsibility for giving them a chance to appear.

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November 2012

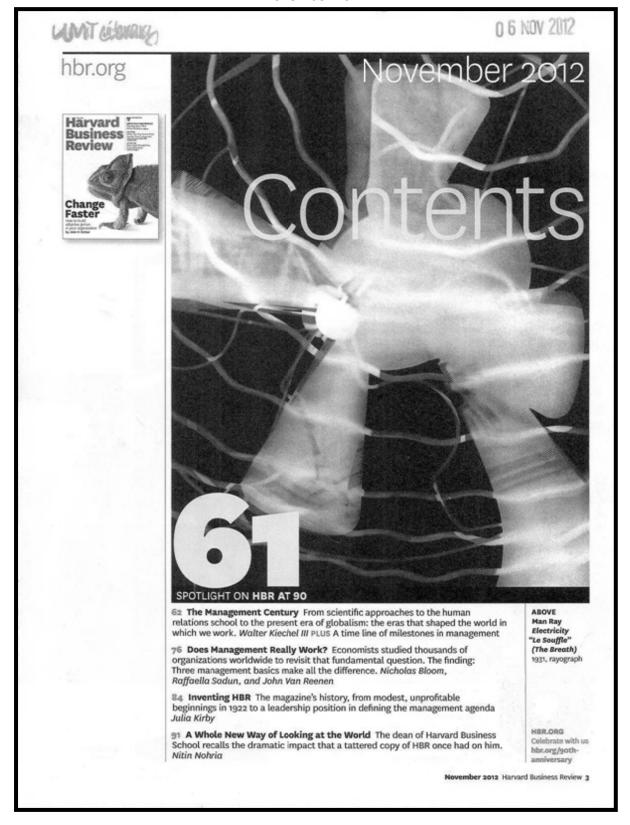




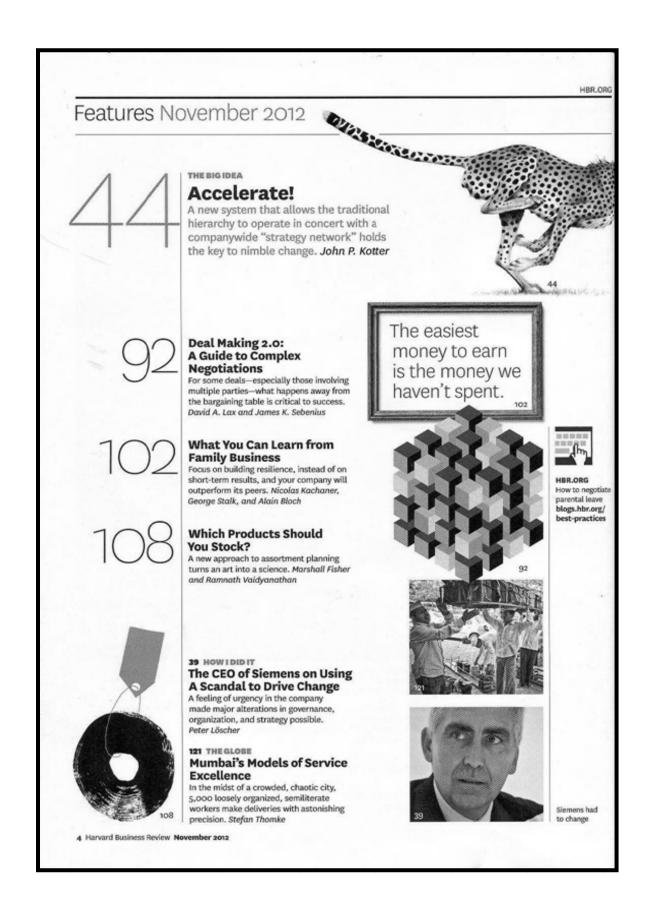


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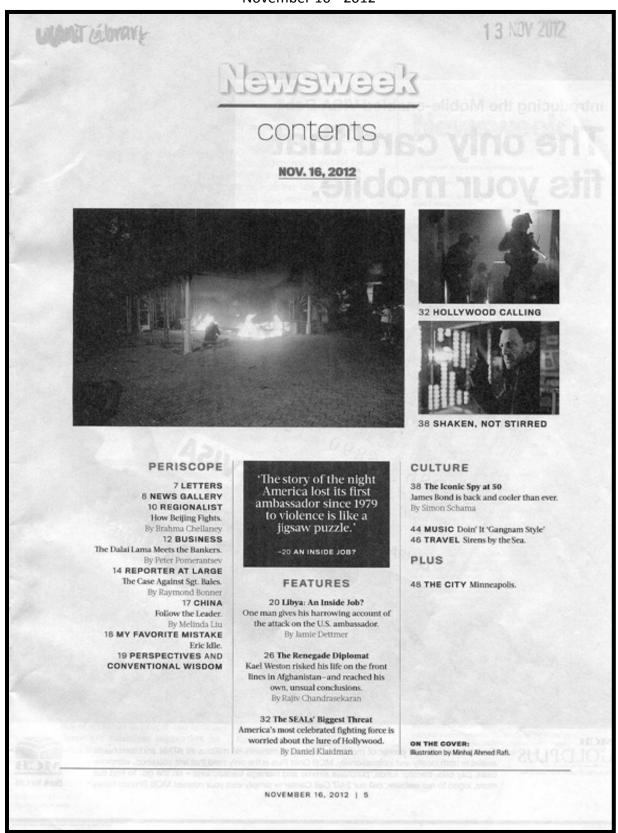


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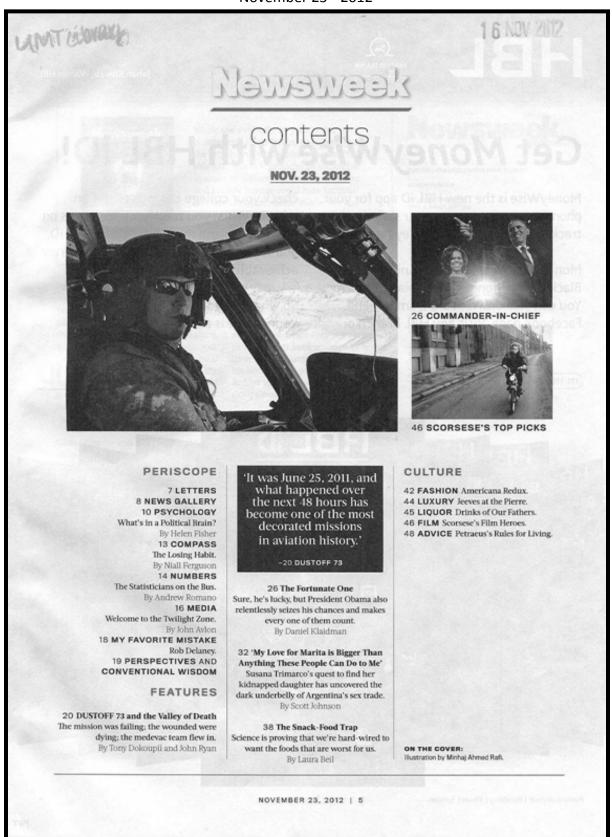
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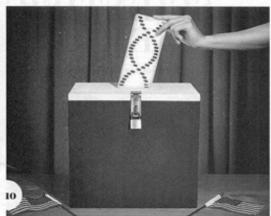


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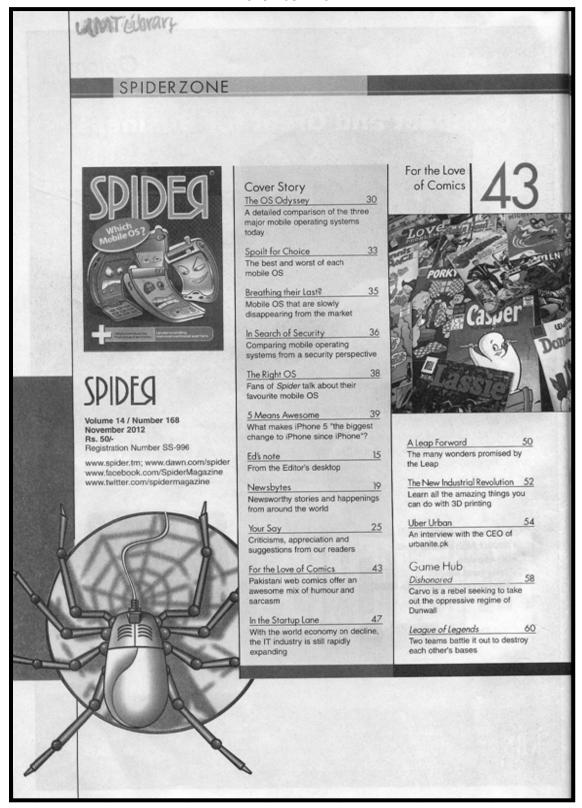
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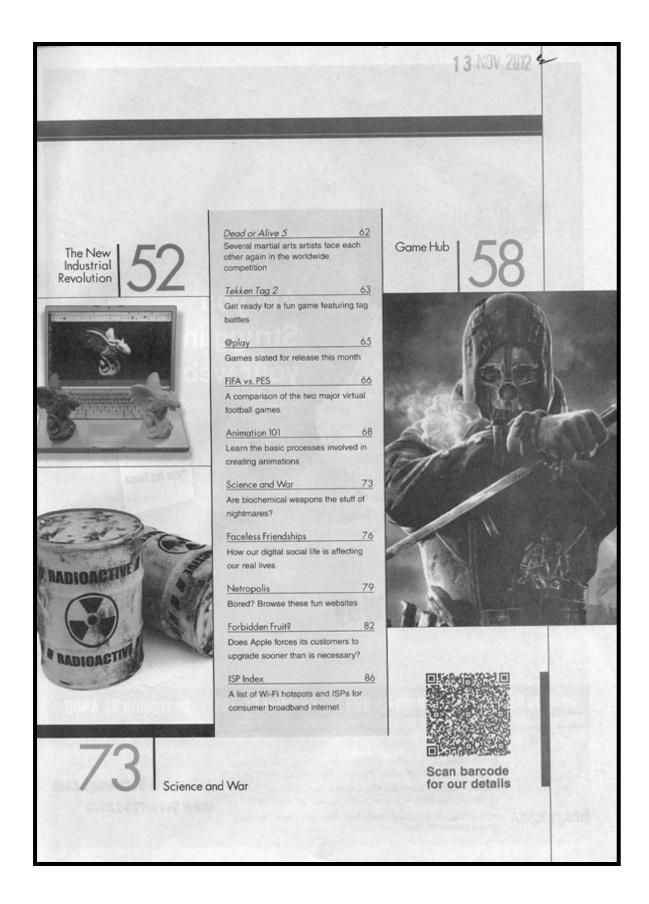
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## Volume 405 Number 88ts

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# **Time**

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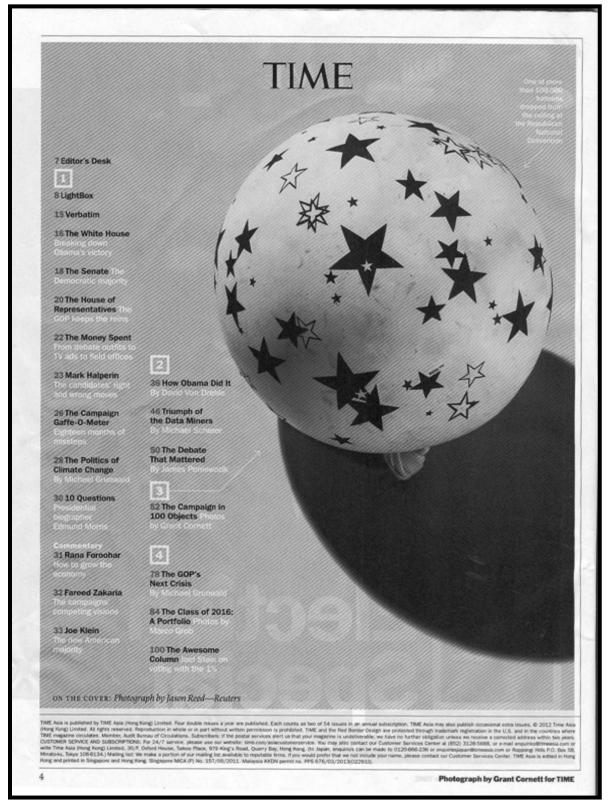




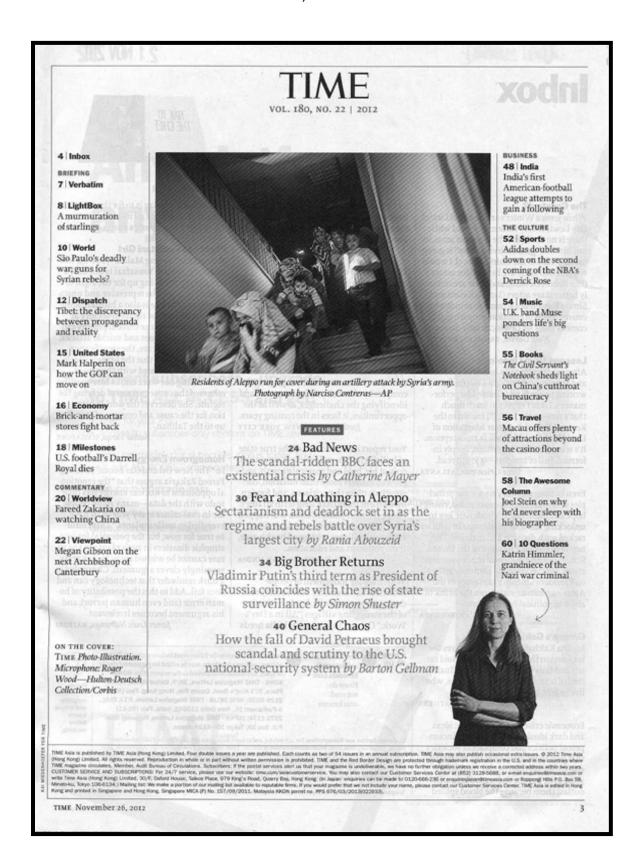
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# **Service Contacts**

| Email                            | library@umt.edu.pk |
|----------------------------------|--------------------|
| Library Help Desk/Reference Desk | Ext. 329           |
| Circulation Desk                 | Ext. 327           |
| Learning Resources Development/  |                    |
| Request New Purchase             | Ext. 326           |
| Learner Support Services/        |                    |
| Membership                       | Ext. 327           |
| Electronic Resources             | Ext. 335/329       |
| Comments/Suggestions             | Ext. 335           |

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http://libraryumt.blogspot.com https://twitter.com/lrcservices

http://www.facebook.com/pages/UMT-Learning-Resource-

Center/125688044136751 http://www.linkedin.com/groups/UMT-

Learning-Resource-Center-4246369?trk=myg\_ugrp\_ovr