



# UMT

# Governance and Society

Newsletter of UMT, School of Governance and Society

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## President's Message

We live in a highly interconnected and interdependent world. In today's fast-paced environment, geo-political and geo-economic realities have come to define state structures and state policies. The art of governance in itself has come under pressure as it faces newer challenges. The technological imperative is forcing us to delve into value clarification both in the context of societal impact as well as the human dimension. Free societies guard their freedom; Governance then, in essence, becomes an act of vigilance. In the aftermath of the fourth industrial revolution, the intertwined issues of privacy, big data, and social mobility carries greater significance than ever as we move to implement e-governance. I am delighted that the UMT School of Governance and Society (SGS) has taken a timely initiative in bringing out this publication. I hope, following the time-honored tradition of UMT, SGS will leave its mark as a leader in this domain by developing a knowledge base in tune with modern trends.

**Ibrahim Hasan Murad**  
President UMT/ILM Trust

## Director's Message

The School of Governance and Society (SGS) at UMT is a pioneering venture to launch inter-disciplinary programs in Government Studies and Public Policy. At the School, the endeavor is focused on enabling the students to find innovative solutions to contemporary challenges of governance and to promote sustainable development. The school's collaboration with domestic and overseas academic and training institutions maintains and indeed raises the high standards that are the hallmark of UMT. To continue our legacy, we are cordially humble and happy to launch our first ever SGS newsletter, which will feature our cohesive value-driven departmental activities.

## Dr. Aisha Azhar

Director School of Governance and Society, UMT

## The First Flight

This is the first issue of 'Governance & Society', the newsletter of UMT School of Governance and Society. It would be a quarterly endeavor aiming to keep you posted about our research and academic activities taking place during the period under review. It would be available on our website too. SGS is indebted to the President of UMT, Mr Ibrahim Hasan Murad for his unflinching support, guidance and encouragement for all its initiatives, especially this newsletter. It has seen the light of day due to his persistent push. I am also grateful to the Director SGS, Dr Aisha Azhar and especially Research Coordinator, Ms Amna Siddique for making it happen. We are thankful to the student volunteers too for their input. This is the first flight. We hope and pray it will fly higher with the passage of time.

## Prof Naveed Elahi

Editor-in-Chief and Professor of Practice  
School of Governance and Society, UMT

## Interactive CSS Seminar Series

*"A CSS information session by SGS in collaboration with Lahore School of Competitive Studies (LSCS)"*



Since its inception, the School of Governance and Society (SGS) is working on its mission to equip its students with emerging trends related to the competitive examinations. In a recent seminar, Mr Azhar Hussain (Former Secretary Higher Education Department, Punjab) enlightened the students about entry-level guidelines including the MPT (MCQ-based preliminary test). Ms Sara Leone (Assistant Commissioner Bhera) elaborated different practical manifestations of the Civil Service of Pakistan in terms of work-life balance. Another guest speaker Mr Imran Zahoor (PhD scholar in IR), gave a brief synopsis on preparation of CSS examination. Lastly, Mr Anas Butt (PMS-2020 English Essay topper) illustrated important key elements of the essay topic. The seminar was concluded by a question-and-answer session. The Director of SGS Dr Aisha Azhar gave the concluding remarks by appreciating the efforts of guest speakers and shared the commitment to continue these seminar series in future as well. (May 30, 2022)

## Session on Women in Police

by Ms Shahzadi Gulfam SP



Ms Shehzadi Gulfam, presently posted in Lahore Traffic Police, highlighted the history of women in police in Pakistan and discussed their positive impact on law enforcement practice coupled with key challenges. She also added that women constitute half of the population in Pakistan, so it is essential to provide equal opportunity to women to deliver their services in the police. She also narrated the story of her journey in the police which was full of struggle and accomplishments. She advised the female students to tread the path of life confidently and without any fears. (April 20, 2022)



## Roundtable Discussion on National Security Policy



The School of Governance and Society (SGS) arranged a roundtable discussion on the 'National Security Policy'. The keynote speakers who participated in this academic engagement were Prof Naveed Elahi (Moderator), Dr Rabia Akhter Director Centre for Security, Strategy and Policy Research, University of Lahore, Khawaja Khalid Farooq, PSP - Former IGP, Dr Seemi Waheed, Sarmad Saeed Khan, PSP - Former IGP, Prof Rahat-ul-Ain, Abid Sherwani, DG and Co-founder UMT, Lt General (Retd) Ghulam Mustafa, Security Analyst and Mujeeb-ur-Rehman Shami, Chief Editor Daily Pakistan. The learned participants talked about various contours, contents and dimensions of the policy. In the opening lines, Prof Naveed Elahi pointed out that the previous National Internal Security Policy 2018-23 was not consulted while formulating the NSP. Dr Rabia was of the view that NSP was a step in the right direction and was quite comprehensive. Former IGP Khalid Farooq considered it a disjointed document that lacked cohesion. Mujib ur Rehman Shami seconded this opinion and termed it more of a loose compilation of various existing ideas. Gen Mustafa appreciated the NSA, Dr Moeed and his team for producing a good policy. Sarmad Saeed Khan, former IGP, stated that there was always room for improvement and this document could be further improved with the passage of time. SGS has generated a report on this roundtable which is available on the SGS website. (January 20, 2022)





## Visit and Briefing of Delegation of National Prisons Academy



A delegation of the National Prisons Academy, comprising the instructors and trainees, visited the School of Governance and Society and enlightened the students of BS Public Administration about "Prison's Administration & Rehabilitation of Prisoners". They elaborated on the role of prisons in the criminal justice system, governing laws for prisons, classification of prisons and prisoners, arrangements for juveniles in Punjab, diet and

clothing of prisoners as per PPR - 1978, and initiatives of the government for the rehabilitation of prisoners. The students asked interesting and relevant questions to the delegation. In the end, Prof Naveed Elahi summed up the discussion, thanked the DG National Prisons Academy, Mr Azhar Rasheed, PSP, for arranging this visit and presented shields to the delegation. (April 27, 2022)

## Police and Law & Order in Pakistan

by Sarmad Saeed Khan, PSP, Former IG Police

In this informative session, former IG Police, Mr Sarmad Saeed Khan, while addressing the BS students, shed light on the historical background of police service in Pakistan and gave an extensive comparative analysis of its operationalization in different political and military regimes. He also elaborated on the budgeting aspect of police

service. Lastly, he explained the status of the police service of Pakistan about organizational humanism and the psychological orientations of criminal mindsets and social deviance. The students found it very interesting and informative. (May 27, 2022)



## External Linkages with Academia and Industry



### MOU signed between SGS and the Board of Revenue Academy

(March 04, 2022)



### Awareness Seminar on Diabetes and Ramadan with Primary and Secondary Healthcare Department of Punjab.

(April 06, 2022)



### MOU between SGS and National Police Bureau (Islamabad)

(September 27, 2021)



### Roundtable on Ensuring Water Sustainability - Policies and Governance

(April 01, 2022)

## Research Corner

### Journal of Public Policy Practitioners (JPPP)

Journal for public policy practitioners is a scholarly research journal, exclusively for the publications of practitioners, serving and retired in the public sector of Pakistan. It is on the anvil and the first issue is scheduled to be out on January 01, 2023.



### Call for Papers

The School of Governance and Society (SGS) is in the process of sending call for papers, for "The Journal of Public Policy Practitioners", to all the government departments. It aims at primarily publishing the original research work of civil servants, serving and retired, in the sphere of public policy. The details of the format and pattern are present on our website for guidance ([journals.umt.edu.pk/index.php/jppp](http://journals.umt.edu.pk/index.php/jppp)). All the civil servants, interested in building the body of public policy literature, are requested to submit the abstracts or proposals (250–300-word limit) on or before September 01, 2022 to Ms Amna Siddique (Research Associate) at [amna.siddique@umt.edu.pk](mailto:amna.siddique@umt.edu.pk). The selected final papers (5000-7000 words) should be submitted by November 01 2022, to be reviewed by reviewers.

### Governance and Society Review (GSR)

it is a double-blind, peer-reviewed, bi-annual journal published by the School of Governance and Society, University of Management and Technology, Lahore. GSR publishes research that contributes to the public administration theory, policy and practice. The GSR recently published its spring issue on June 03, 2022. It is available on [journals.umt.edu.pk/index.php/gsr/issue/view/154](http://journals.umt.edu.pk/index.php/gsr/issue/view/154)



## Programs Offered at the School of Governance and Society (SGS)

<p><b>BS Public Administration</b></p> <p>Our graduates will be equipped to address modern-day challenges by becoming a constructive part of the resolution processes and mechanisms within and outside the government.</p>	<p><b>BS Disaster Management</b></p> <p>The BS in Disaster Management program at the School of Governance and Society in UMT provides an opportunity for the students to acquire knowledge related to disaster management and conduct interdisciplinary research.</p>
<p><b>MS Public Policy</b></p> <p>The program aims at enabling prospective students to comprehend opportunities, challenges, resource constraints, and systemic impediments that characterize the national setting in all spheres of public policy.</p>	<p><b>Upcoming Projects</b></p> <ol style="list-style-type: none"> <li>1. PhD Public Administration and Public Policy</li> <li>2. Short courses</li> </ol> <p>(These programs are in the preliminary stage, hopefully, to launch soon)</p>

## SGS Consultancy Projects

<b>Partner Department/Organization</b>	<b>Project Brief Description</b>
<p>Asian Institute of Technology in collaboration with The World Bank and the Government of Sindh SGS Lead Person: Dr Ahmad Ali Gul</p>	<p>A World Bank-assisted project "Training program design and delivery under Sindh Resilience Project (SRP)" (PKR 22 million)</p>
<p>Center of Human Rights and Humanitarian Studies (CHRHS) at Watson Institute of Public Affairs, Brown University SGS Lead Person: Dr Aisha Azhar (Principal Investigator)</p>	<p>SGS has won the grant (\$3000) for "Collaborating the Relief and Recovery Efforts in Post Disaster Situation in Pakistan: Need Assessment and Conceptual Coordination Framework"</p>
<p>Training program for senior officers of Technical Education and Vocational Training Authority (TEVTA) for the Government of Punjab at UMT SGS Lead Person: Prof Rahat ul Ain</p>	<p>Training of the senior (Grade 20 and 21 level) officers.</p>
<p>Punjab Examination Commission towards Equal Education in collaboration with UNICEF SGS Lead Person: Dr Aisha Azhar- CO-PI in partnership with Director IBM, UET as Principal Consultant</p>	<p>Short-term consultancy services for LSA-2022 (PKR 0.6 Million)</p>



# Faculty Profile

The faculty at SGS is a combination of former practitioners of public policy and academicians



**Dr Aisha Azhar**

Director School of Governance and Society, Assistant Professor, HEC Approved PhD Supervisor

Dr Aisha Azhar, a Fulbright Scholar, has completed her PhD and master's degrees in Public Administration and Policy from Florida State University (FSU), USA. Her most notable publications appeared in Public Administration Review, International Journal of Disaster Risk Reduction, and Sustainable Development.



**Prof Rahat ul Ain**

Professor of Practice and also Founding Director of School of Governance and Society, UMT

Over 30 years in Public Service and over 15 years in Education and Training. He served as a Dean, National Management College at the National School of Public Policy, Executive Director, State Life Insurance Corporation Pakistan, and Director General, Trade Development Authority Pakistan; his research areas are Neoliberalism, Climate Change and Hunger.



**Prof Naveed Elahi**

Professor of Practice

A former civil servant with 35 years of experience in different sectors. PhD from King's Business School, King's College London and Masters from War Studies Department, King's College London; MPhil and MA in Mass Communication from Punjab University, Lahore. Editor in Chief, Journal of Public Policy Practitioners.



**Dr Seemi Waheed**

Assistant Professor

Dr Seemi Waheed holds a Doctorate degree in Management from UMT. She has worked for the Federal Government of Pakistan for more than 30 years, in the National School of Public Policy, Establishment Division. She exited the Government after attaining the highest position (BS-22) and her research interests are in microfinance, public policy, collective action and water policy.



**Dr Ahmad Ali Gul**

Assistant Professor, Director  
Center for Disaster Management

Dr Ahmad Ali Gul has obtained his master’s and PhD in Disaster Management from GRIPS & ICHARM (PWRI), Japan. He has more than 10 years of experience in flood modeling, fluvial transport modeling, and spatial technology applications in disaster management. His previous work at the ICHARM centered on the measurement and modeling of fluvial processes in Bangladesh, Japan and Pakistan.



**Dr Hafiz Syed Mohsin Abbas**

Assistant Professor

Dr Hafiz Syed Mohsin Abbas holds a Doctorate in Management, majoring in Administrative Management (2018-2021), from the College of Public Administration, Huazhong University of Science and Technology, Wuhan, China. Mainly, his research areas include Healthcare Management, Public Administration, and Asian Economies. He is also a Managing Editor of Governance and Society review- UMT Journal.



**Ms Amna Siddique**

Senior Officer (Liaison)

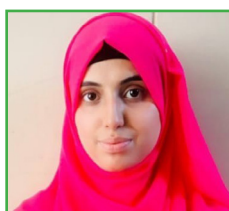
Ms Amna Siddique did MPA – Master of Public Administration from the Institute of Administrative Sciences, University of Punjab. She is managing SGS promotional products (Newsletter and Journal of Public Policy Practitioners – JPPP). She presented her country at USA, Bangladesh, India and China; having research interests in New Public Governance, Public Value, and comparative public administration.

## STUDENTS’ CORNER



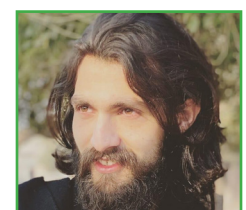
Wajiha, hailing from Hunza, Gilgit Baltistan enrolled in BS Public Administration program, finding the courses informative and illuminating.

Ghubair Nisar from Kech Baluchistan appreciates the diversity and inclusion of SGS in his academic program and, interested in Civic initiatives.



Kiran Maqsood from BS program has keen interest in the course of Public Financial Management.

Syed Mosa Raza Bukhari- BS student at SGS is looking forward to learn about policies, governing frameworks and community development.



# Extracurricular Life At SGS



## Opportunity Hub – Society at SGS GI2 (Governance Innovation Initiative)

The Governance Innovation Initiative is an inclusive community of SGS students dedicated to innovation in learning, research, creative activity and public engagement.t

### For Feedback Contact Us:

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